



# Land Use and Planning Report

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## GROWTH-RELATED RESOURCES FOR OUTREACH PROGRAMMING

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- *Addressing growth is an Important programming area for outreach educators.*
- *Educators contribute on several levels: Awareness, Assessment, Appraisal and Action.*

Population growth can create complex challenges and opportunities to individuals, families, neighborhoods, communities and larger geographical and political regions. Professionals with educational outreach responsibilities surrounding issues of growth may take on a variety of roles. Fortunately, there is an abundance of resources available to help outreach professionals to fulfill their many potential roles in addressing issues of growth.

In this document, four broad types of roles that outreach professionals take on throughout the growth decision-making process are defined. These roles are:

- Awareness;
- Assessment;
- Alternatives; and
- Action.

An outreach educator may be called upon to participate in growth decisions at any stage in the process. A num-

ber of primary sources of tools, information and other resources to facilitate programming around each of these four roles are provided in this document. Potential resources include web-based information, written outputs, audio-visual products (Tables 1-4), and locally available human resources (Appendix 1).

### Awareness

Outreach educators can fulfill an important role in increasing individual and community awareness regarding growth issues. In order to increase awareness, educators may require skills in facilitation, moderation, conflict resolution, public issues education, public participation, and networking methods, for example. In order to increase awareness, objective research based information and relevant data may be required. Table 1 provides sources for each of these areas of need in the awareness creation process.

### Assessment

The logical result of increased awareness of the potential influences of growth on individuals, families and communities is to generate an assessment of the current situation. At this stage in the addressing growth decisions process, the outreach educator might be called upon to conduct and/or analyze community

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**Table 1: Resources to develop public awareness of growth issues**

Category	Resource Description	Resource location/contact information/Title
Public participation	Heartland Center for Leadership Development	<a href="http://www.4w.com/heartland/">The Heartland Center: http://www.4w.com/heartland/</a>
	Directory of Colorado's Soil Conservation Districts	<a href="http://cascd.com/DistrictAddresses.htm">Colorado Soil Conservation Disctriicts Directory: http://cascd.com/DistrictAddresses.htm</a>
	The Kettering Foundation: Research to test strategies so that citizens can more effectively govern themselves.	<a href="http://www.kettering.org/index.html">http://www.kettering.org/index.html</a>
	Colorado State County Cooperative Extension Offices	<a href="http://www.colostate.edu/Depts/CoopExt/COOP/ctylist.html">http://www.colostate.edu/Depts/CoopExt/COOP/ctylist.html</a>
	"Leadership: Getting it Done" by Rex Campbell. Online book dealing with the building of leadership skills.	<a href="http://www.ssu.missouri.edu/faculty/rcampbell/Leadership/default.htm">http://www.ssu.missouri.edu/faculty/rcampbell/Leadership/default.htm</a>
	Center of Excellence for Sustainable Development	<a href="http://www.sustainable.doe.gov/landuse/civic.shtml">http://www.sustainable.doe.gov/landuse/civic.shtml</a>
Education	Movie: Subdivide and Conquer: A Modern Western	<a href="http://www.bullfrogfilms.com/catalog/sub.html">http://www.bullfrogfilms.com/catalog/sub.html</a>
	Description of current conservation issues and activities including the Federal Agricultural Improvement and Reform Act of 1996	<a href="http://www.cnie.org/nle/ag-18.html">Soil and Water Conservation Issues: http://www.cnie.org/nle/ag-18.html</a>
	Special Libraries in Colorado, by subject, locations	<a href="http://www.virtualref.com/slic/default.htm">http://www.virtualref.com/slic/default.htm</a>
Education	American Farmland Trust - Farmland Information Library	<a href="http://www.farmlandinfo.org/fic/home.html">http://www.farmlandinfo.org/fic/home.html</a>
	Lincoln Institute of Land Policy: Research and reports related to land use and tax policies	<a href="http://www.lincolninst.edu/main.html">http://www.lincolninst.edu/main.html</a>
	This online Sprawl Guide is designed to familiarize you with key issues associated with sprawl, and direct you to some of the wealth of information available on the Web.	<a href="http://www.plannersweb.com/sprawl/home.html">Sprawl Guide: http://www.plannersweb.com/sprawl/home.html</a>
	Brief descriptions and contact information on water conservation projects in Colorado	<a href="http://www.usbr.gov/wrrl/rwc/uc/uc_colorado.html">USB Water conservation projects in Colorado: http://www.usbr.gov/wrrl/rwc/uc/uc_colorado.html</a>
Facilitation	Main web page for the EPA Region 8	<a href="http://www.epa.gov/region08/">EPA Region 8 web site: http://www.epa.gov/region08/</a>
Data	Basic primer on urban sprawl	Urban Sprawl by Donald C. Williams
	Colorado by the Numbers: Statistical databases related to Colorado	<a href="http://www.colorado.edu/libraries/govpubs/online.htm">http://www.colorado.edu/libraries/govpubs/online.htm</a>
	Demography data for Colorado from the Colorado Division of Local Government	<a href="http://www.dlg.oem2.state.co.us/demog/demog.htm">http://www.dlg.oem2.state.co.us/demog/demog.htm</a>
	Reading list for self learning	<a href="http://www.ces.ncsu.edu/depts/agecon/PIE/selected-reading.html">http://www.ces.ncsu.edu/depts/agecon/PIE/selected-reading.html</a>

needs, social impact, resource, land use, and economic impact assessments. They may be called upon to evaluate current plans or utilize qualitative or quantitative data to provide an objective view of the current state of affairs. Table 2 provides a number of helpful sources surrounding the assessment of individual and community needs and impacts surrounding issues of growth.

### Alternatives

Having understood the current situation, it is appropriate to explore and project the implications of the great variety of means with which individuals, families and communities might address growth decisions. In this stage of the growth decision process, outreach educators may be asked to provide a compendium of the alternatives available to reach the objectives and needs

**Table 2: Resources to facilitate assessment of growth issues**

Category	Resource Description	Resource location/contact information/Title
Community needs assessment	Case studies in extension education	<a href="http://www.ces.ncsu.edu/depts/agecon/PIE/PIDR/surveylist.htm">http://www.ces.ncsu.edu/depts/agecon/PIE/PIDR/surveylist.htm</a>
	Colorado Watershed Protection Efforts	Colorado Watershed Protection Efforts: <a href="http://waterknowledge.colostate.edu/colorado_watershed1.htm">http://waterknowledge.colostate.edu/colorado_watershed1.htm</a>
	Example of needs assessment plan	<a href="http://www.cnr.colostate.edu/~bobw/LandCenter/Socprop..htm">http://www.cnr.colostate.edu/~bobw/LandCenter/Socprop..htm</a>
	Community Tourism Assessment Handbook	<a href="http://www.montana.edu/wwwwrdc/">http://www.montana.edu/wwwwrdc/</a>
Social impact assessment	21st Century Community Assessment	<a href="http://www.dced.state.ut.us/21century/index.html">http://www.dced.state.ut.us/21century/index.html</a>
	Provides a how to approach to community level social impact assessment.	A Community Guide to Social Impact Assessment by Rabel Burdge, 1999
	Provides a more theoretical approach to social impact assessment.	A Conceptual Approach to Social Impact Assessment by Rabel Burdge, 1998
Resource assessment	Provides alternative design strategies and an overview of land development issues.	A Concise Guide to Community Planning by: Gerald A. Porterfield and Kenneth B. Hall, Jr.
	Colorado's Natural Resources Online: Including water, wildlife, land board, parks, oil, and soil	<a href="http://www.dnr.state.co.us">http://www.dnr.state.co.us</a>
	Structured Analysis Methodology (SAM), sustainable ecology	<a href="http://www.cnr.colostate.edu/~bobw/LandCenter/sustain1.pdf">http://www.cnr.colostate.edu/~bobw/LandCenter/sustain1.pdf</a>
Land use assessment	Collaborative ecosystem management, Structured Analysis Methodology	<a href="http://www.cnr.colostate.edu/~bobw/a/i/index.htm">http://www.cnr.colostate.edu/~bobw/a/i/index.htm</a>
	US National Assessment of the Potential Consequences of Climate Variability	<a href="http://www.nacc.usgcrp.gov/">http://www.nacc.usgcrp.gov/</a>

that were identified during the assessment stage. They may be asked to evaluate the efficacy of various tools and approaches given the social, political, economic, and natural environment of the community or the preferences and needs of the individual. The strategic planning framework could be considered the overview term that describes the evaluation of such alternatives at the community or county level. However, strategic planning is considered in its broadest sense here. Table 3 provides references to growth related tools to assess alternatives at the individual through the state and federal governmental level.

#### Action

Once the objectives have been defined and the available alternatives have been evaluated, a strategy for the formation and implementation of a plan may be requested of the outreach professional. We know

where we are, what our objectives are, what alternatives are available, and now we would like to proceed to put a plan into place that will allow us to reach our objectives. Table 4 reviews a number of sources of information regarding the strategic planning process, and sources of financial and technical support to facilitate growth decisions.

#### Conclusions

In Colorado, outreach educators will be called upon to help individuals and communities address growth decisions. In order to facilitate informed contributions of outreach educators in this process, four distinct roles in addressing growth decisions were described. A primer on the resources available under each of these roles was provided. This is neither an exhaustive list nor a time independent document. Outreach professionals are encouraged to use this information as a point of

**Table 3: Resources to explore growth alternatives**

Category	Resource Description	Resource location/contact information/Title
Non-government and landowner tools	A Guide to Land Evaluation and Area Review (LEAR) for Agriculture. Working draft from 1997	<a href="http://www.gov.on.ca/OMAFRA/english/landuse/facts/lear.htm">A Guide to Land Evaluation and Area Review (LEAR) for Agriculture:</a> <a href="http://www.gov.on.ca/OMAFRA/english/landuse/facts/lear.htm">http://www.gov.on.ca/OMAFRA/english/landuse/facts/lear.htm</a>
	Colorado Department of Local Affairs	<a href="http://www.dlg.oem2.state.co.us/">Colorado Department of Local Affairs:</a> <a href="http://www.dlg.oem2.state.co.us/">http://www.dlg.oem2.state.co.us/</a>
	Sonoran Conservation Assistance Tools	<a href="http://www.sonoran.org/cat/default.asp">http://www.sonoran.org/cat/default.asp</a>
	Heartland Center for Leadership Development	<a href="http://www.4w.com/heartland/">http://www.4w.com/heartland/</a>
Local government tools	Tools to protect resources and strategies for improving participation in the decision making process	Holding Our Ground: Protecting America's Farms and Farmland by: Tom Daniels and Deborah Bowers
	Document describing organization and legal agreements to protect agricultural land, compensate landowners for fair land development potential, and adjust to changing growth and land use patterns	<a href="http://www.ag.state.co.us/resource/documents/silbersteins%20paper.PDF">Organizations and legal agreements:</a> <a href="http://www.ag.state.co.us/resource/documents/silbersteins%20paper.PDF">http://www.ag.state.co.us/resource/documents/silbersteins%20paper.PDF</a>
	Sonoran community stewardship exchange	<a href="http://www.sonoran.org/">http://www.sonoran.org/</a>
	Colorado Growth Management Toolbox: Good listing of various tools with associated advantages and disadvantages	<a href="http://www.dlg.oem2.state.co.us/fs/toolindx.htm">http://www.dlg.oem2.state.co.us/fs/toolindx.htm</a>
General policy	Growing Smart <sup>SM</sup> Legislative Guidebook: Model Statutes for Planning and the Management of Change, Phases I and II Interim Edition (Chicago: APA Planners Press, September 1998)	<a href="http://www.planning.org/plnginfo/growsmar/guidebk.html">http://www.planning.org/plnginfo/growsmar/guidebk.html</a>
	National Center for Agricultural Law Research and Information	<a href="http://law.uark.edu/arklaw/aglaw/about.htm">http://law.uark.edu/arklaw/aglaw/about.htm</a>
	Formation and implementation of farmland protection strategies	Creating Successful Communities: A guidebook to Growth Management Strategies - The Conservation Foundation
State and Federal Tools	Farmland protection and conservation tools	Saving American Farmland: What Works - American Farmland Trust
	USDA Rural Economic Development Action Team Partnershiping Toolbox	<a href="http://www.rurdev.usda.gov/redat/toolbox.html">http://www.rurdev.usda.gov/redat/toolbox.html</a>
	Rural Policy Research Institute	<a href="http://www.rupri.org/index.html">http://www.rupri.org/index.html</a>

**Table 4: Resources for facilitating action on growth issues**

Category	Resource Description	Resource location/contact information/Title
Strategic planning process	Government affairs effecting growth	<a href="http://www.allianceonline.org/faqs/sp_main.html">Colorado Association of Home Builders</a>
	Strategic Planning Process FAQ	<a href="http://www.allianceonline.org/faqs/sp_main.html">http://www.allianceonline.org/faqs/sp_main.html</a>
	Public Issues Education	<a href="http://www.ces.ncsu.edu/depts/agecon/PIE/">http://www.ces.ncsu.edu/depts/agecon/PIE/</a>
Project funding	Colorado Farm Service Agency	<a href="http://www.fsa.usda.gov/co/">Colorado Farm Service Agency:</a> <a href="http://www.fsa.usda.gov/co/">http://www.fsa.usda.gov/co/</a>
	Great Outdoors Colorado Trust Fund	<a href="http://www.goco.org/">http://www.goco.org/</a>

initiation, but to increase the sources used and inform other outreach educators of the best resources for each of their potential roles as our experience and expertise in addressing growth issues develops over time.

## **Appendix 1: Colorado Land Use & Agricultural Land Conversion:**

### **Contacts and Organizations <sup>2</sup>**

#### **Nonprofit Organizations**

##### **American Farmland Trust**

Rocky Mountain Field Office  
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Colorado Field Office  
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National Office  
1200 18<sup>th</sup> Street, NW, Suite 800  
Washington, DC 20036  
Phone: (202) 331-7300  
Web site: [www.farmland.org](http://www.farmland.org)

Farmland Information Center  
Web site: [www.farmlandinfo.org](http://www.farmlandinfo.org)  
Help Line: (413) 586-4593

##### **Colorado Cattleman's Agricultural Land Trust**

Lynne Sherrod, Executive Director  
8833 Ralston Road  
Arvada, CO 80002  
Phone: (303) 431-6422  
Email: [ccaglt@aol.com](mailto:ccaglt@aol.com)  
Web site: [www.cca.beef.org/pages/ccalt-home.htm](http://www.cca.beef.org/pages/ccalt-home.htm)

##### **Colorado Coalition of Land Trusts**

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Golden, CO 80401

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Web site: [www.cclt.org](http://www.cclt.org)

##### **Colorado Farm Bureau**

Ray Christensen, Public Affairs Director  
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Phone: (303) 749-7500  
Web site: [www.colofb.com](http://www.colofb.com)

##### **Colorado Open Lands**

Dan Pike, President  
274 Union Blvd., Suite 320  
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Email: [dpike@coloradoopenlands.org](mailto:dpike@coloradoopenlands.org)  
Web site: [www.coloradoopenlands.org/](http://www.coloradoopenlands.org/)

##### **The Conservation Fund**

Western Regional Office  
Sydney Macy, Colorado Director  
1942 Broadway, Suite 323  
Boulder, CO 80302  
Phone: (303) 444-4369  
Email: [syd@tcf-colorado.org](mailto:syd@tcf-colorado.org)  
Web site: [www.conservationfund.org](http://www.conservationfund.org)

##### **Gunnison Ranchland Conservation Legacy**

Charlene Hernandez/Joseph A. Milan, Executive Directors  
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Gunnison, CO 81230  
Telephone: (970) 641-4386

##### **Land Trust Alliance**

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115 North Fifth Street, Suite 500  
Grand Junction, CO 81501  
Phone: (970) 245-5811  
Email: [cthltawr@aol.com](mailto:cthltawr@aol.com)  
Web site: [www.lta.org/swnews.html](http://www.lta.org/swnews.html)

##### **Larimer Land Trust**

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<sup>2</sup> The authors thankfully acknowledge the contribution of Martha Sullins of the American Farmland Trust for the majority of this section.

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**The Nature Conservancy of Colorado**

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1881 Ninth Street, Suite 200  
Boulder, CO 80302  
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Web site: [www.tnc.org](http://www.tnc.org)

Western Regional Office  
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2060 Broadway, Suite 230  
Boulder, CO 80302  
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**Rio Grande Headwaters Land Trust**

Julia Gallegos, Executive Director  
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Monte Vista, CO 81144  
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**Rocky Mountain Farmers Union**

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10800 East Bethany Drive, 4th Floor  
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**Rocky Mountain Land Use Institute**

7150 Montview Blvd., Suite 122  
Denver, CO 80220  
Phone: (303) 871-6319

**The Sonoran Institute**

Tucson Office  
Luther Probst, Director  
7650 E. Broadway Blvd., #203  
Tucson, AZ 85710  
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Lee Nellis, Director of Land Use Policy  
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Northwest Office  
Ray Rasker, Office Director  
201 S. Wallace, Box 12, Suite B3C  
Bozeman, MT 59715  
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**The Trust for Public Land**

Doug Rebotham, Colorado State Director  
1410 Grant Street, B 304  
Denver, CO 80203  
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Email: [Doug.Rebotham@tpl.org](mailto:Doug.Rebotham@tpl.org)  
Web site: [www.tpl.org/nearu/swro/swhome.html](http://www.tpl.org/nearu/swro/swhome.html)

**Western Governors' Association**

James Souby, Director  
1515 Cleveland Place, Suite 200  
Denver, CO 80202-5114  
Phone: (303) 623-9378  
Web site: [www.westgov.org/](http://www.westgov.org/)

**Valley Land Conservancy**

Tony Hoag, Executive Director  
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**Western Colorado Congress**

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Web site: [www.wccongress.org](http://www.wccongress.org)

**Yampa Valley Land Trust**

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*State Agencies***Colorado Department of Agriculture**

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**Colorado Department of Local Affairs**

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Charles Unsel

Land use planning/Smart Growth  
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**Colorado Department of Natural Resources**

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**Colorado Division of Wildlife**

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Steve Porter, Habitat Partnership Program  
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**Colorado State Soil Conservation Board**

Robert Zebroski, Conservation Specialist  
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**CSU—CE: County Information Service**

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**CSU: Dept of Agricultural & Resource Econ.**

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**CSU: Fishery and Wildlife Biology**

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**CSU: Natural Resource Recreation & Tourism**

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**CSU: Rangeland Ecosystem Sciences**

John Ortmann, Extension Specialist and  
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**Great Outdoors Colorado Trust Fund**

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Denver, CO 80202

Phone: (303) 863-7522  
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Web site: [www.goco.org](http://www.goco.org)

**Wildlife Habitat Management Institute**

Wendell Gilgert, Wildlife Biologist  
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