

Supply & Capacity Highlights

- Likely to see a 3-4M hd drop in fed slaughter. Probably not going to see a huge drop in 2023 (~1.25M)- unless massive change in weather.
- Non fed likely to fall by 2-2.5M hd by 2024-2025
 - Our data suggest that if heifer slaughter does not fall 1.5M and cow kill by 1M, we will liquidate in 2023. We don't see either of those numbers happening.
 - Likely to put tremendous stress on current packing capacity with a 50K hd/wk drop in fed slaughter.
 - Given current plants today, plus an additional 1-3K daily capacity. We would need the cow herd to expand to previous levels. This would be ~29-30M hd of fed cattle harvested annual in US+CAN.

North American Supply

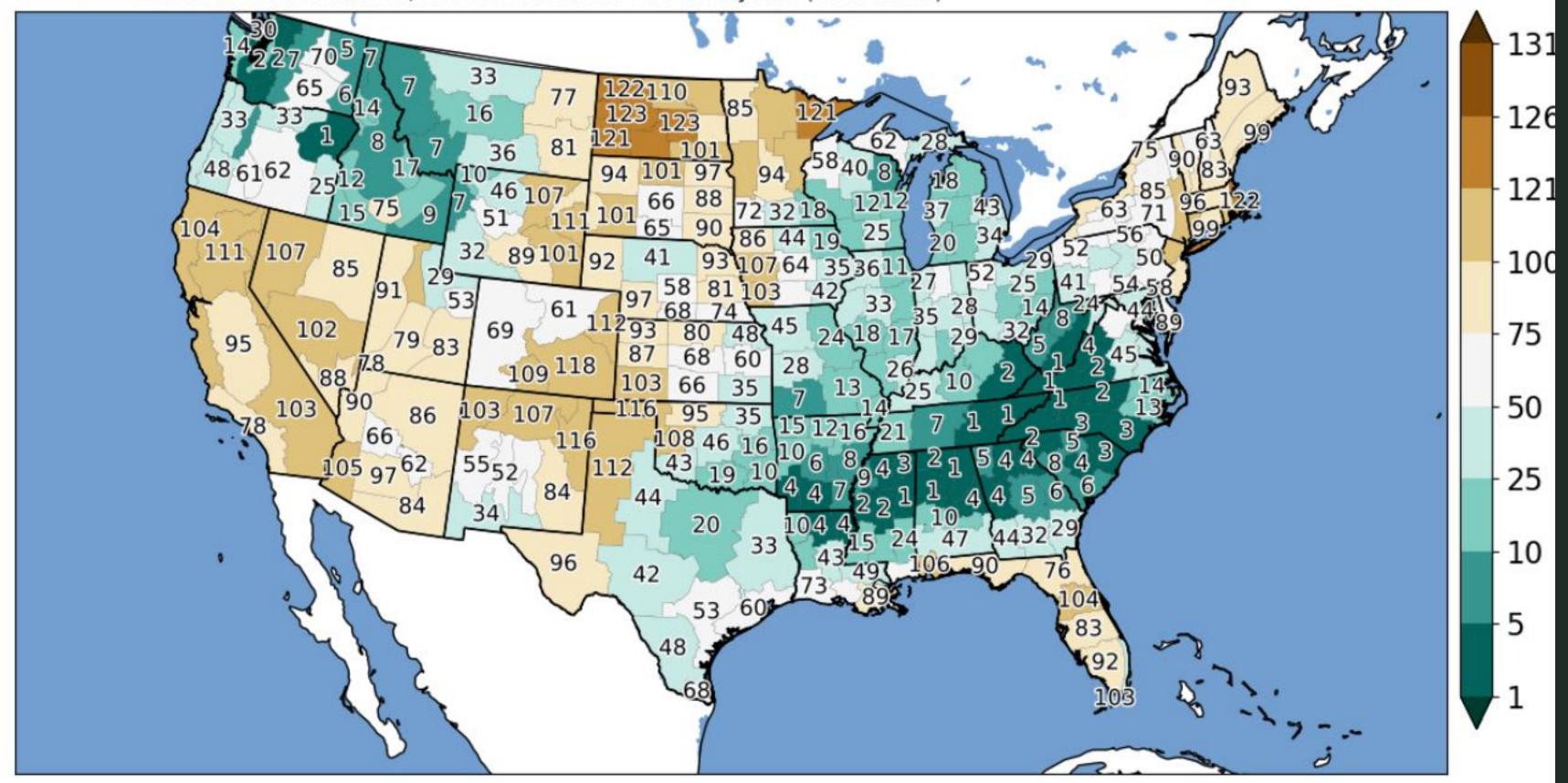
- 1 DROUGHT REMAINS A DOMINANT FORCE
- 2 SUPPLY AFTER LIQUIDATION



MP AGRILYTICS Supply- 2020 Drought in West and Northern Plains



31 Dec 2019 ~7 AM till 30 Jun 2020 ~7 AM Total Precipitation Ranks by Climate District Based on IEM Estimates, 1 is wettest out of 131 total years (1893-2023)



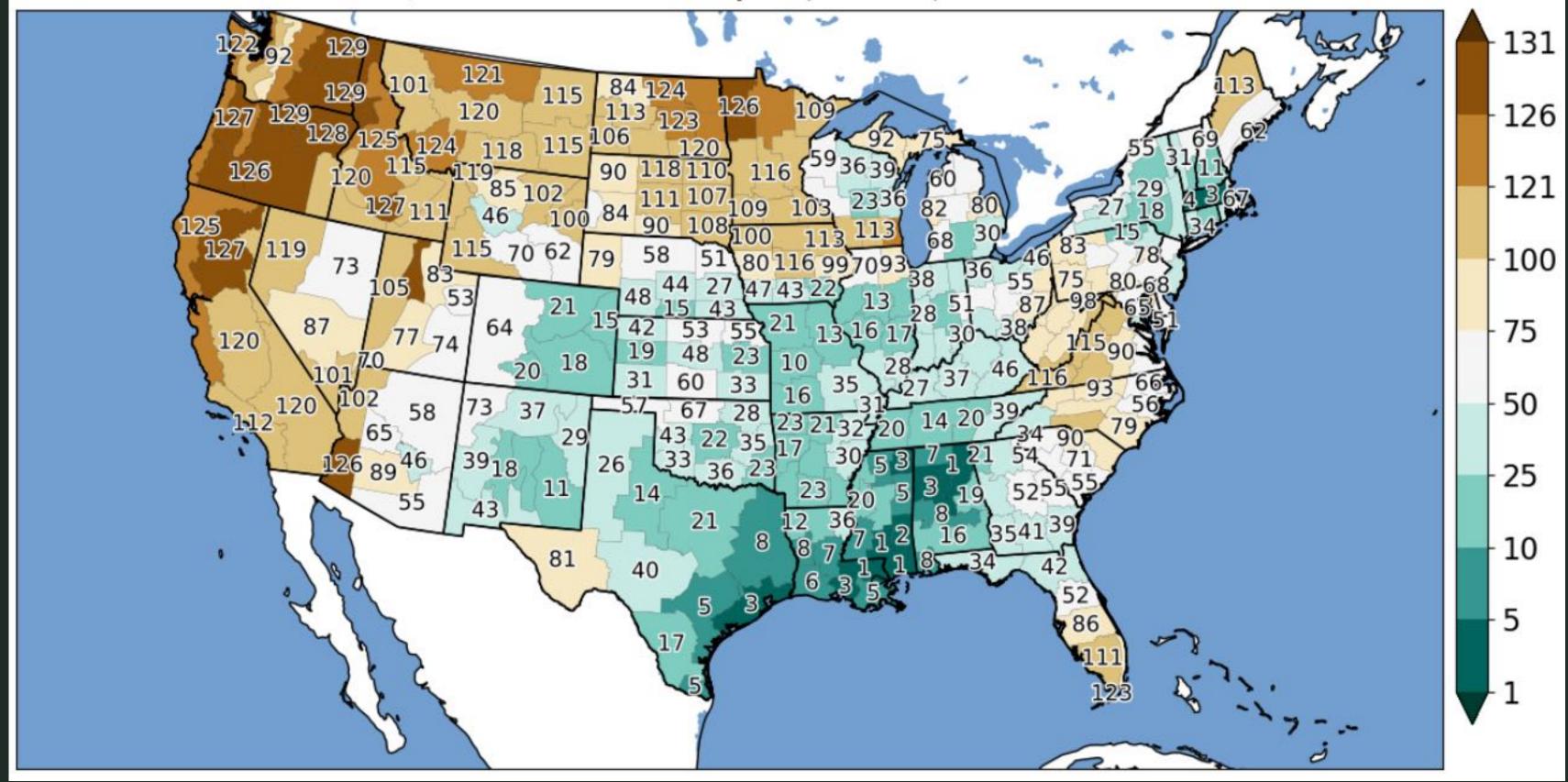
MP AGRILYTICS

Supply - 2021 Drought in North Plains and PNW





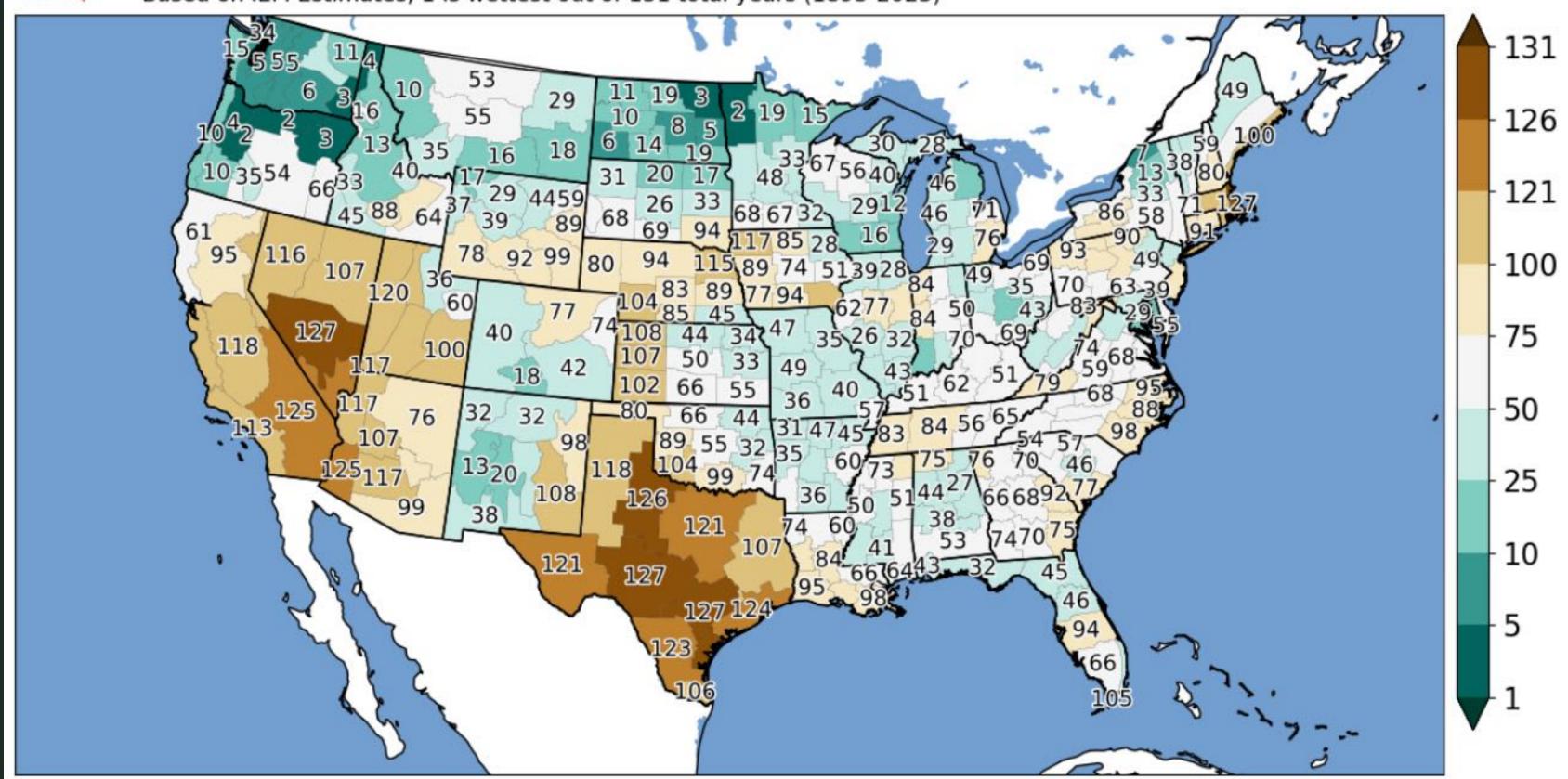
28 Feb 2021 ~7 AM till 31 Jul 2021 ~7 AM Total Precipitation Ranks by Climate District Based on IEM Estimates, 1 is wettest out of 131 total years (1893-2023)

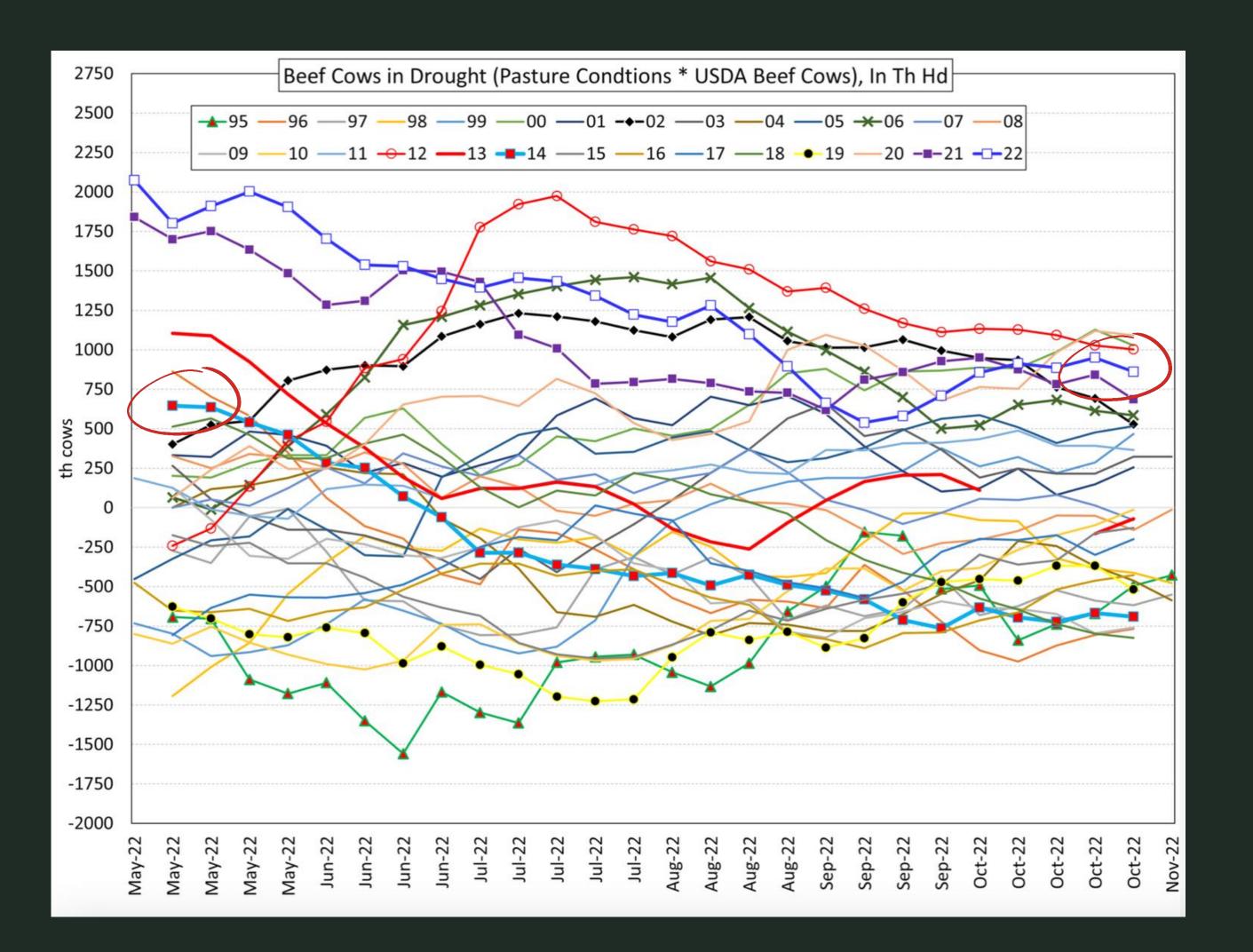


MP AGRILYTICS Supply - 2022 Drought in Central plains, TX and the West



28 Feb 2022 ~7 AM till 31 Jul 2022 ~7 AM Total Precipitation Ranks by Climate District Based on IEM Estimates, 1 is wettest out of 131 total years (1893-2023)



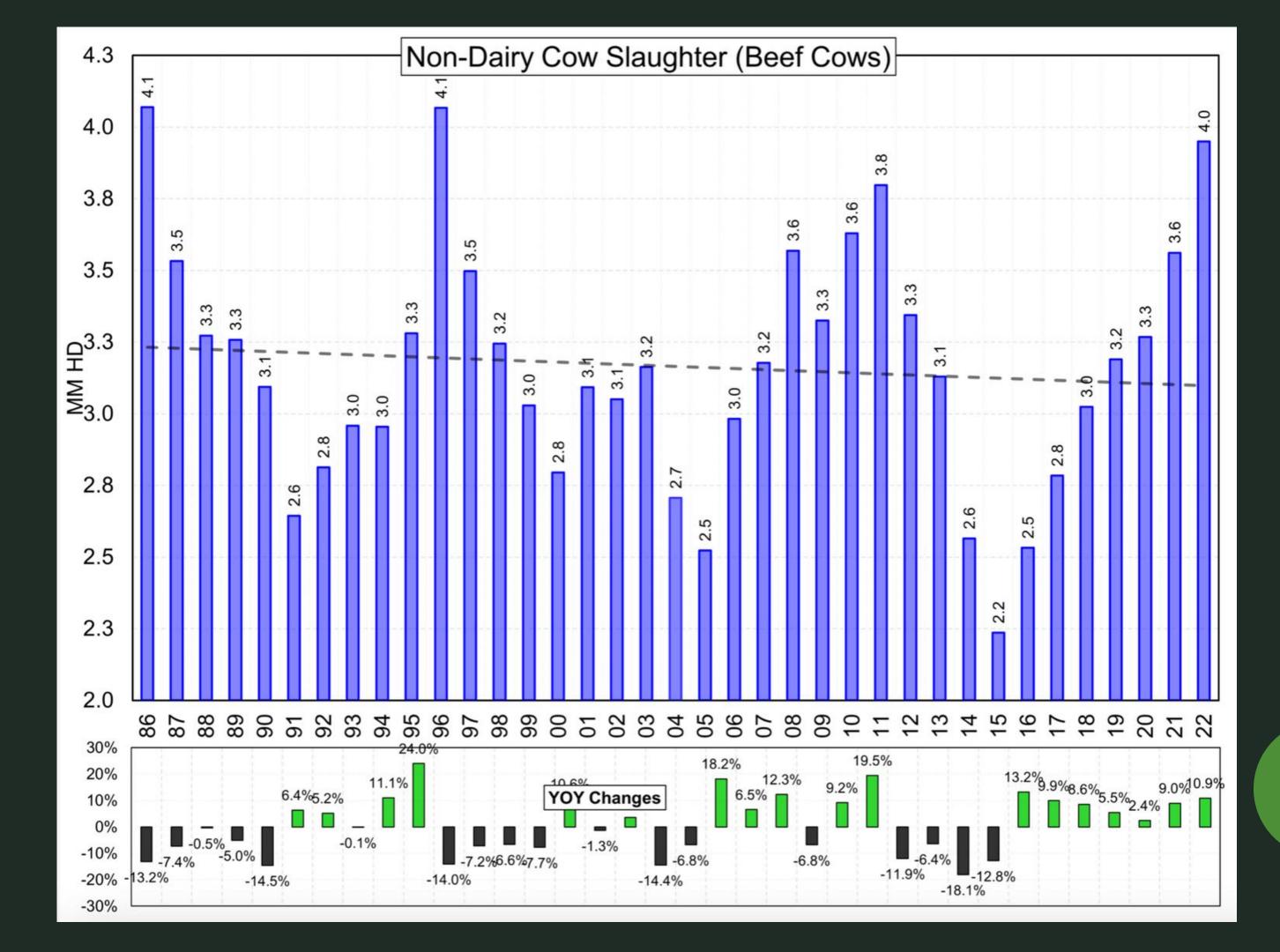


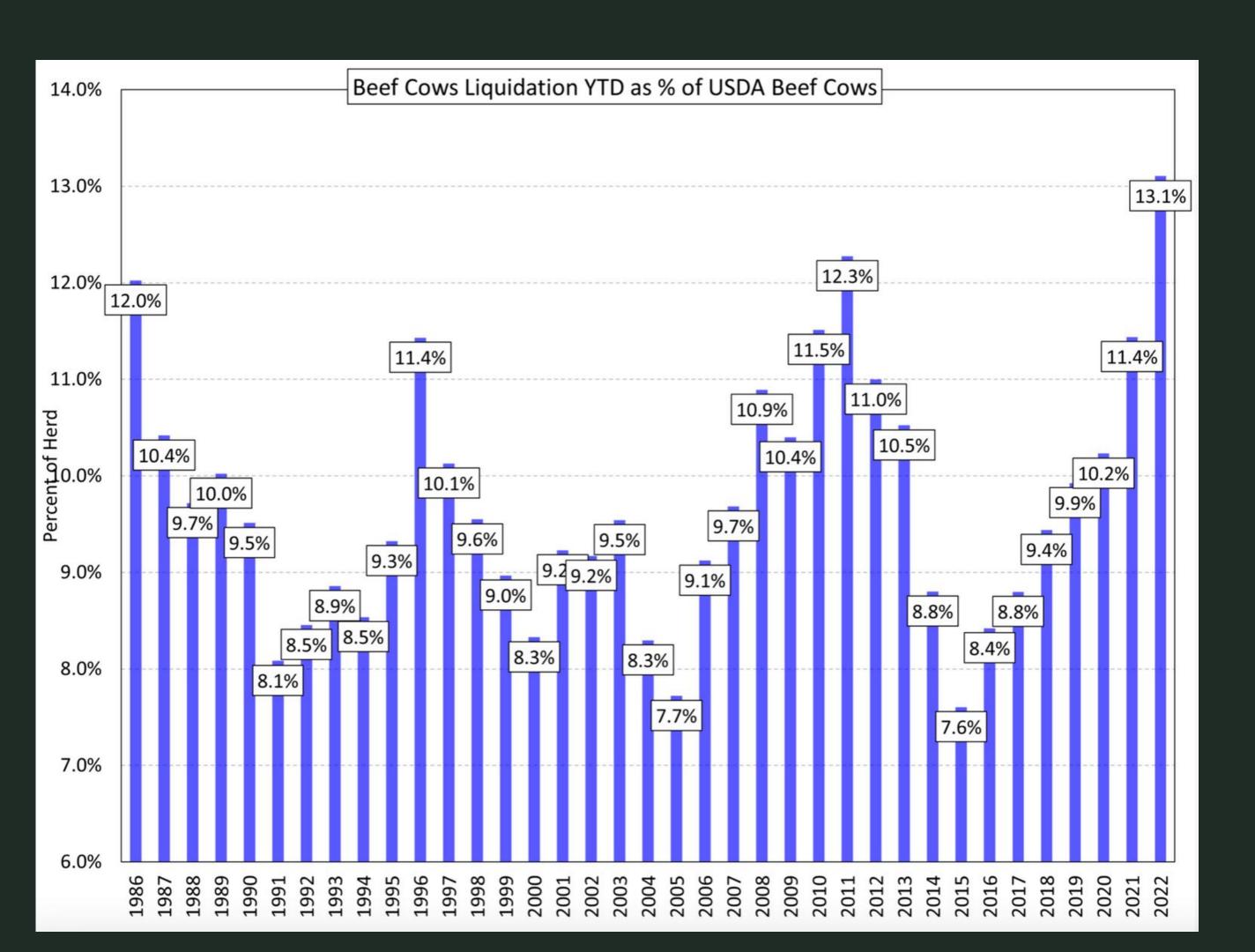


2014 was unique in the fact we started horrible and ended in nearly the best position historically speaking.

NOTEWORTHY:

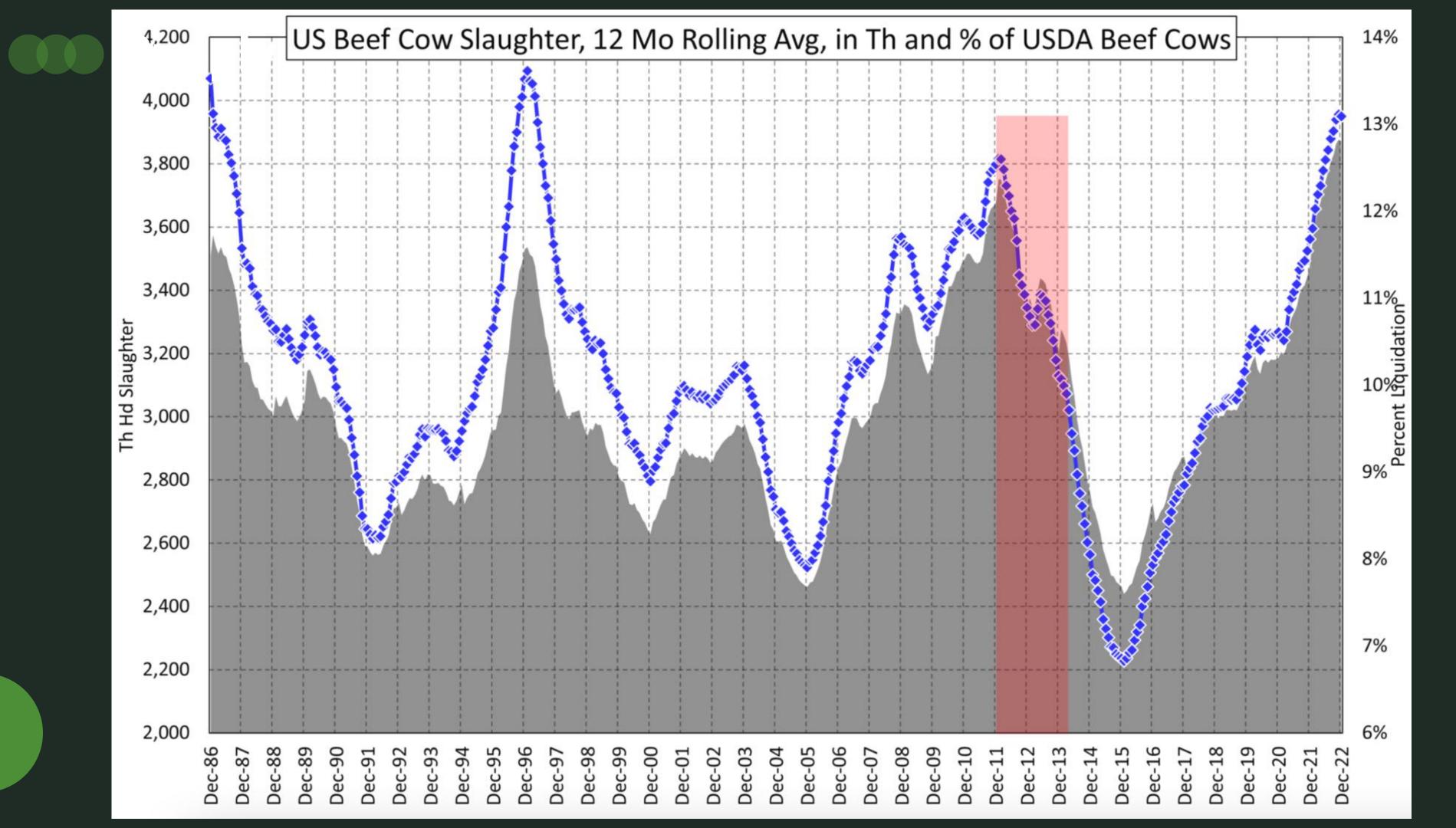
2022 was the largest beef cow slaughter since 1996.

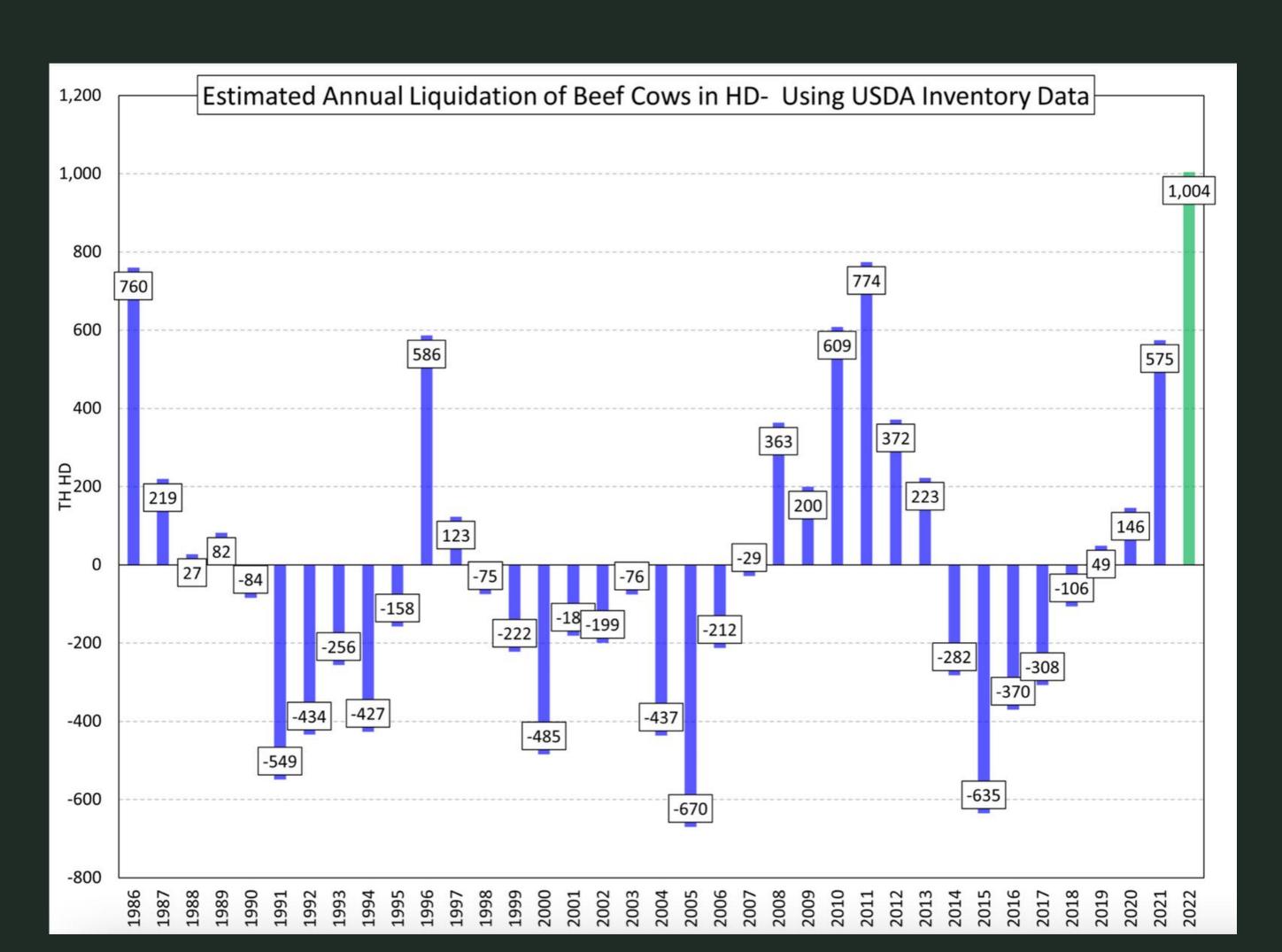






USDA data suggests
the largest %
liquidation for any one
year in history.



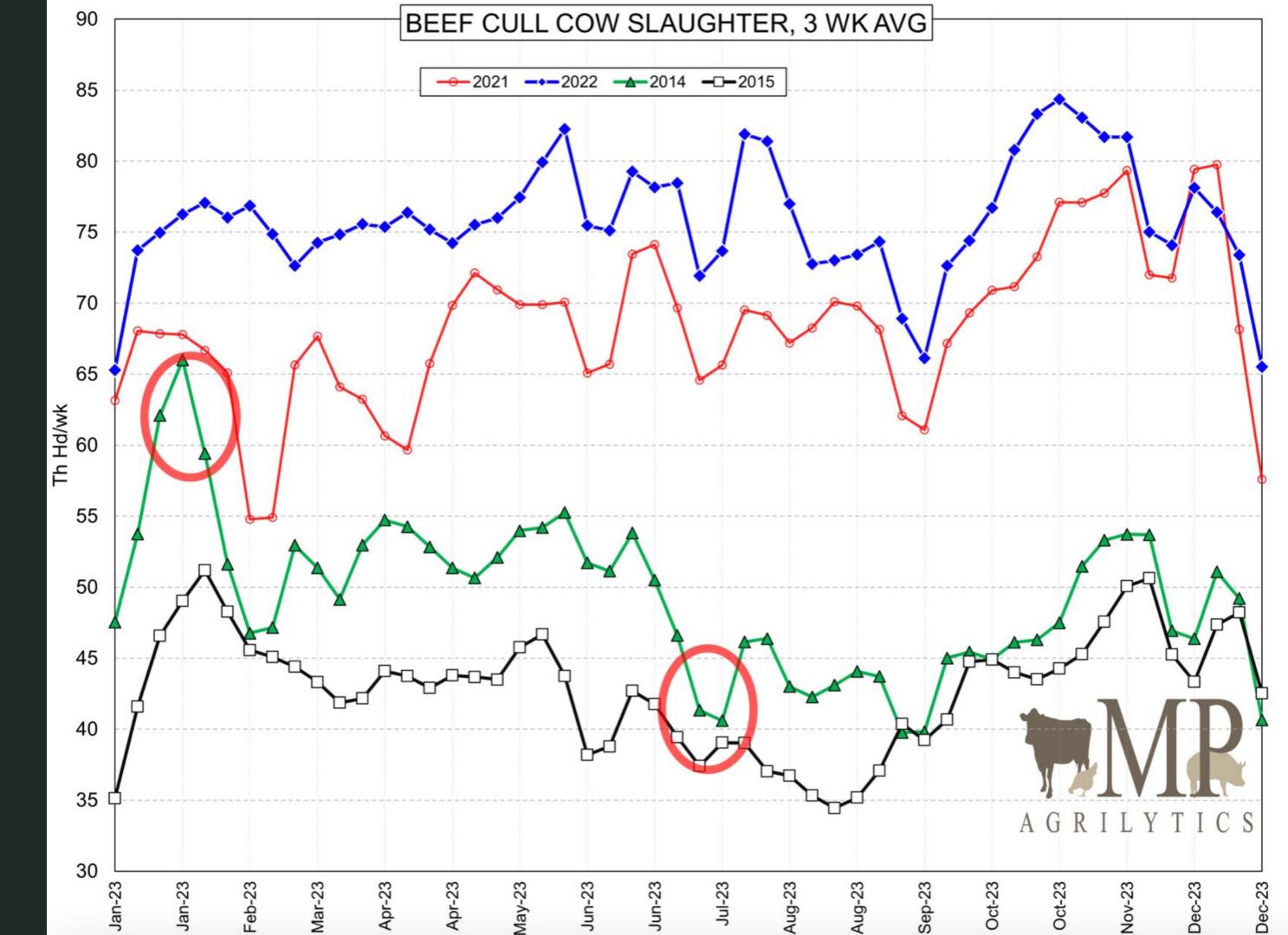




Also the largest in number of head.

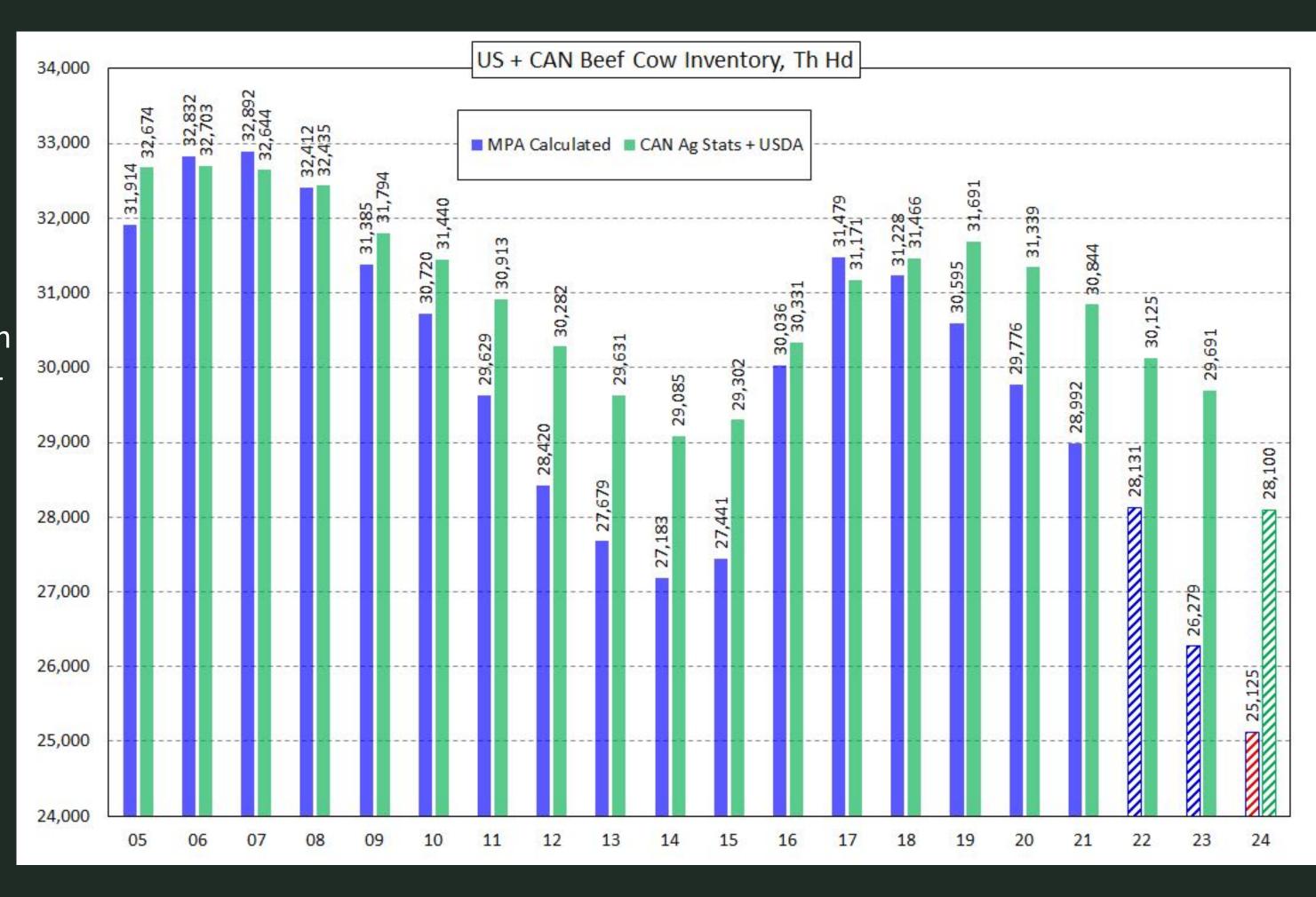


The "hope" is we get some winter moisture. In 2014, beef cow slaughter dropped by 20K hd/wk (30%) in 6 months.



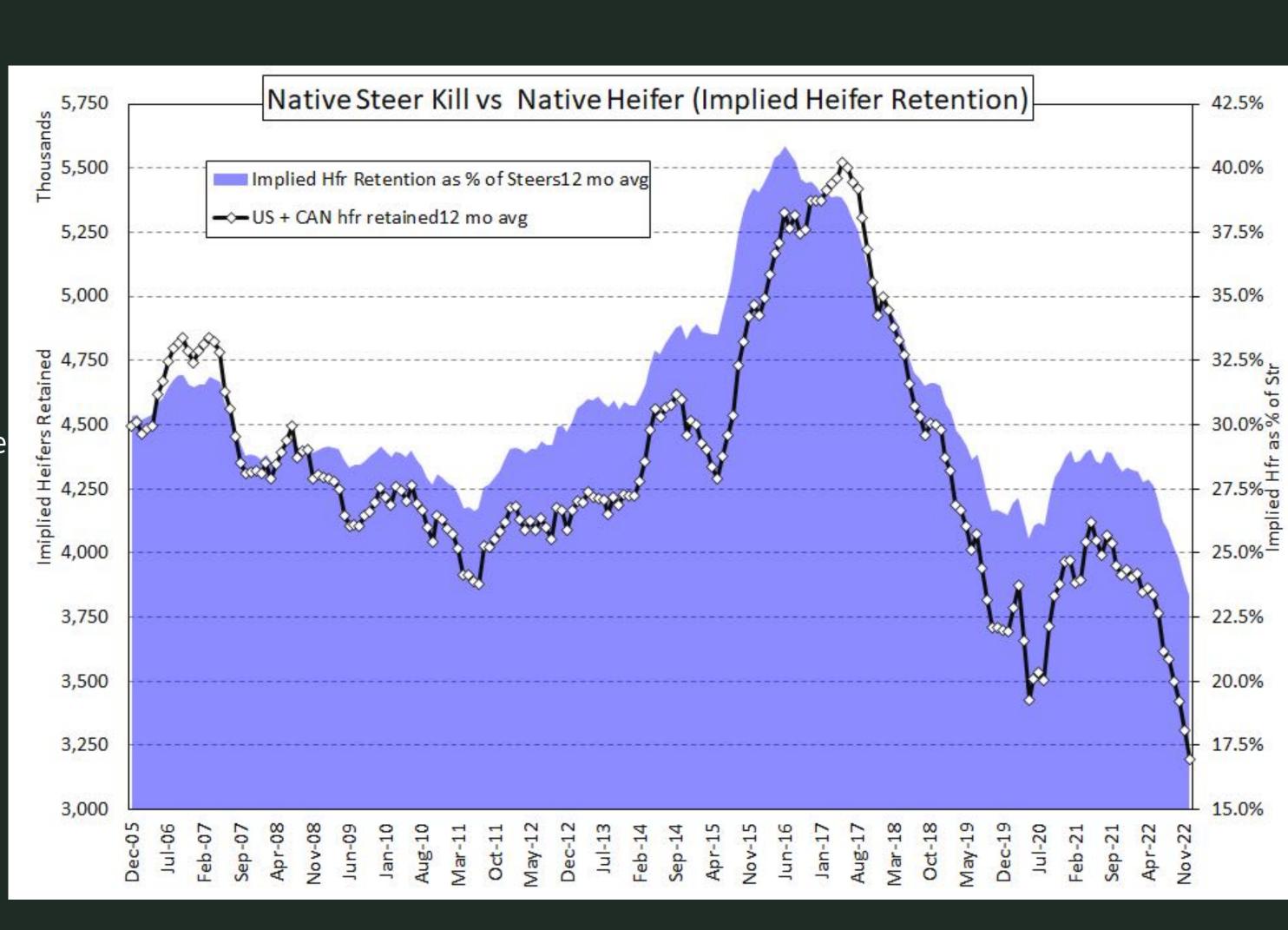


The inventory report that comes out later this month is not very accurate, in our opinion. USDA cow inventories are directionally accurate, at best.





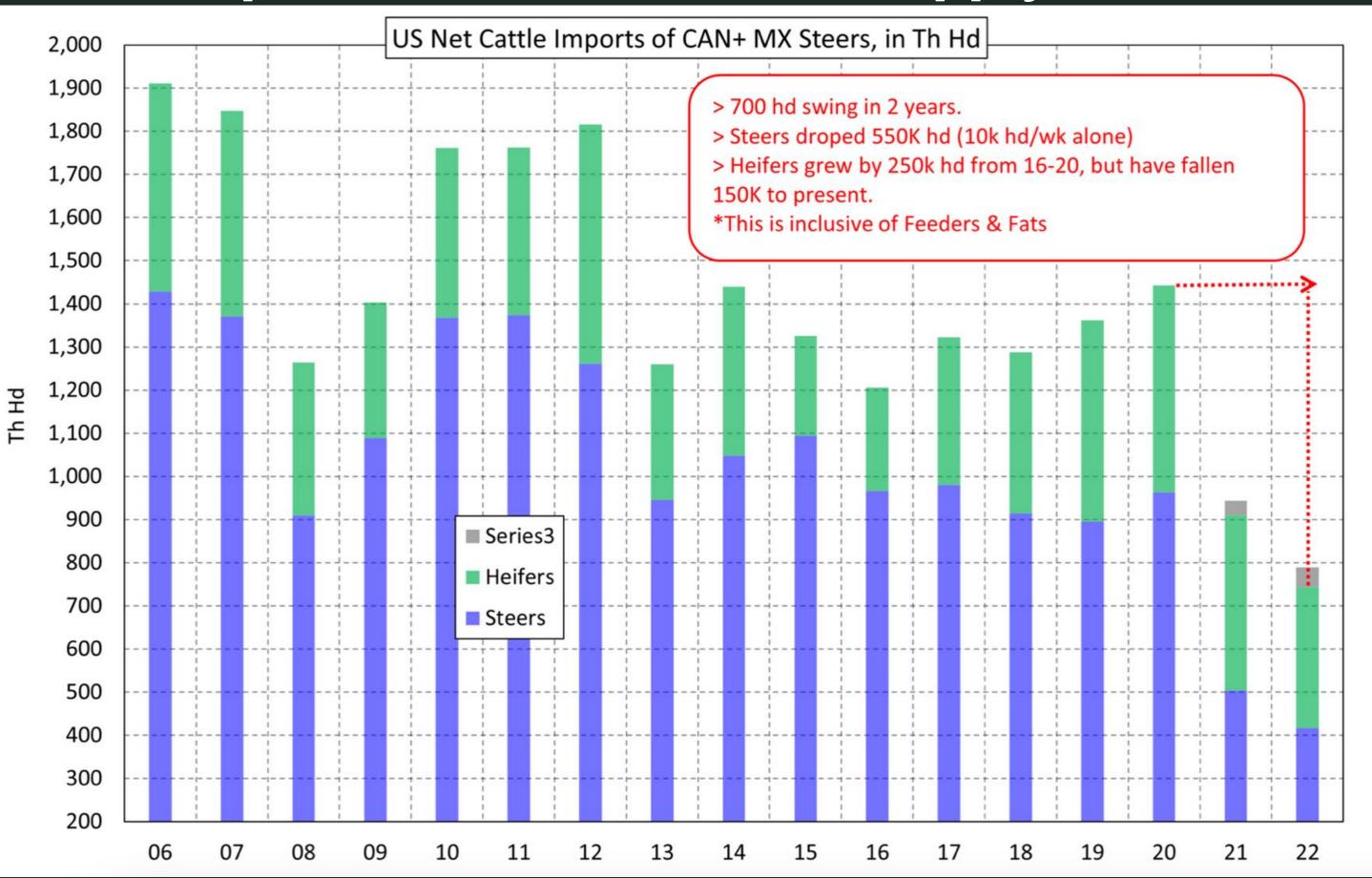
We are not retaining enough heifers.
Liquidiation in our opinion, is probably worse than generally thought.

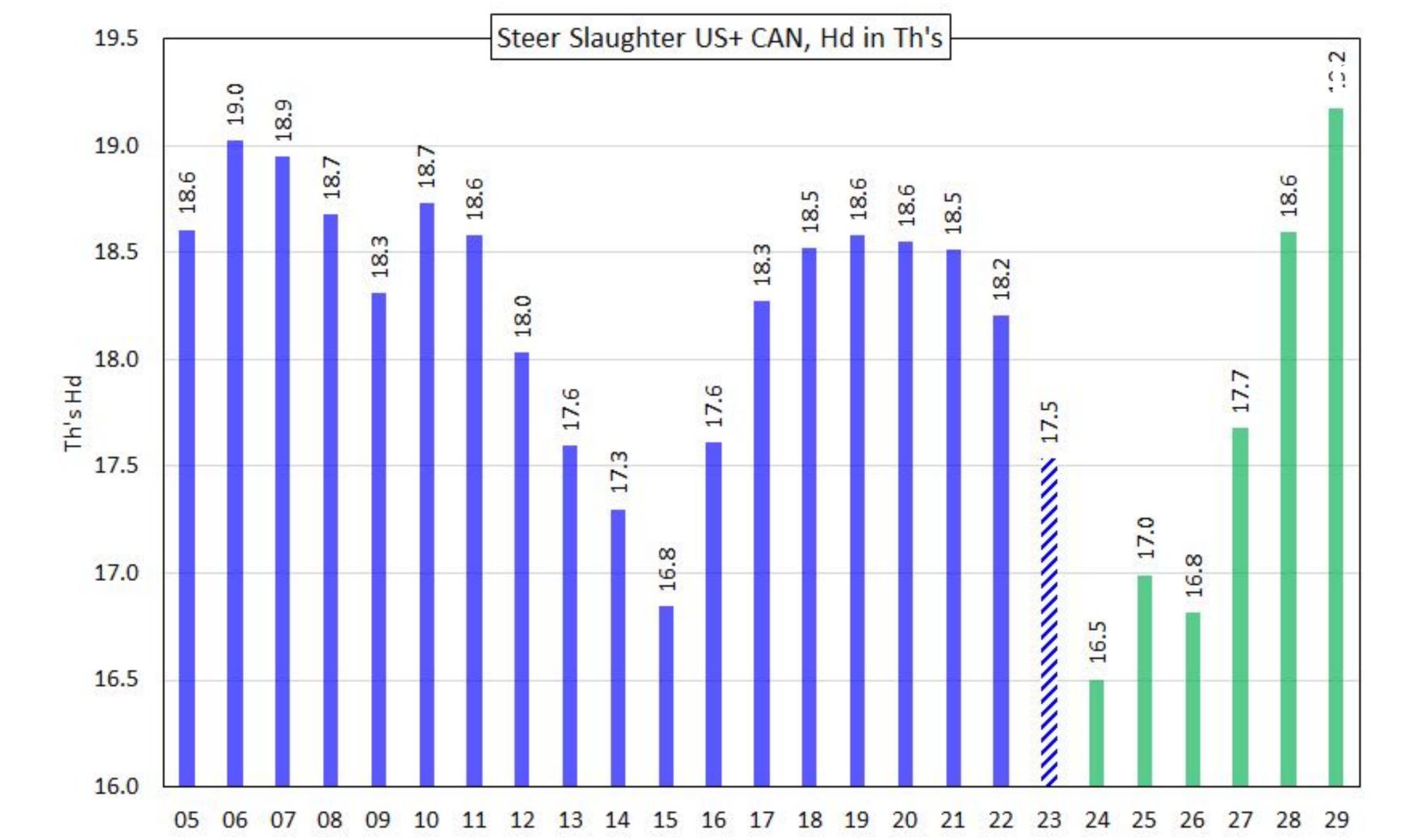


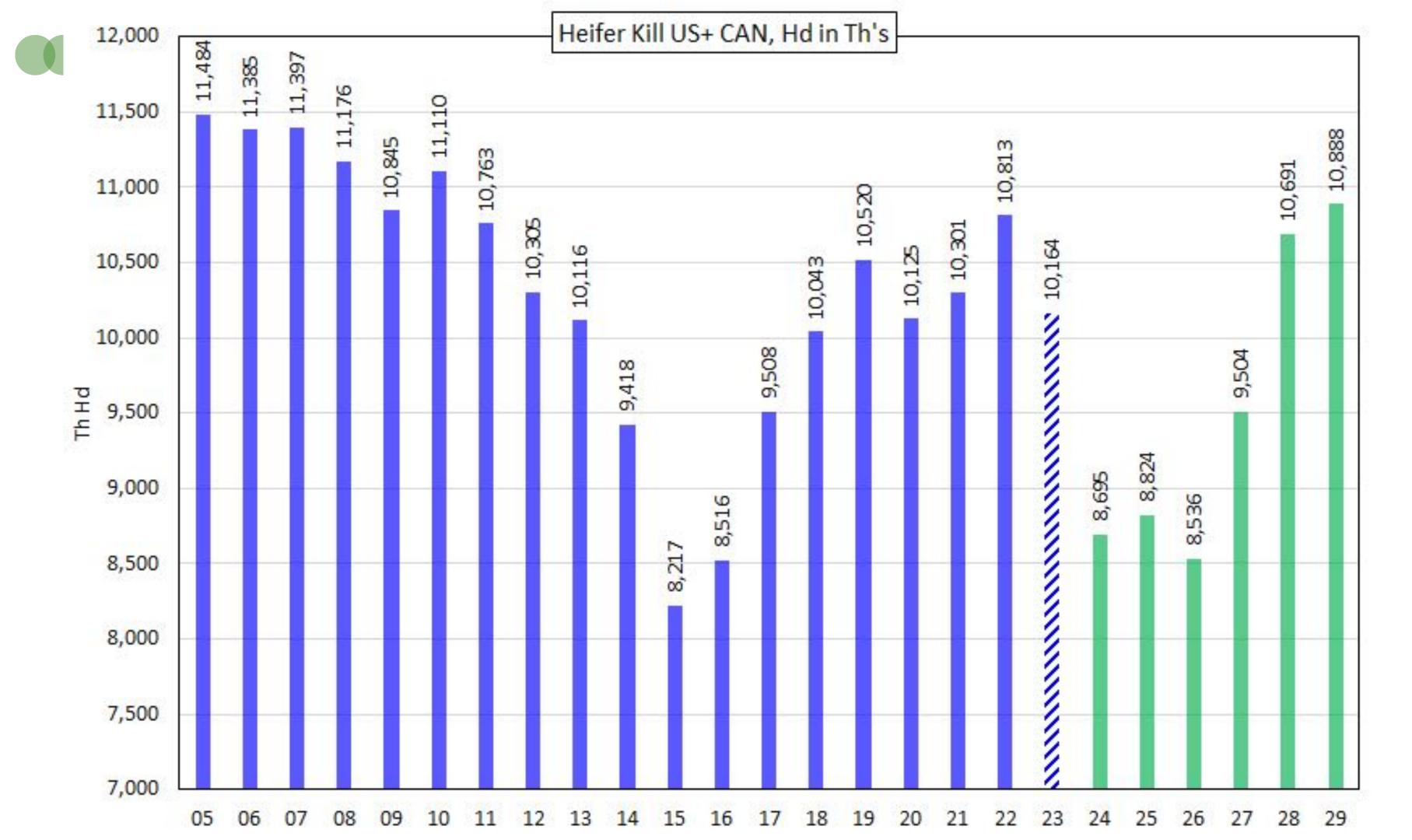
Supply- CAN has pulled hard on feeder supply

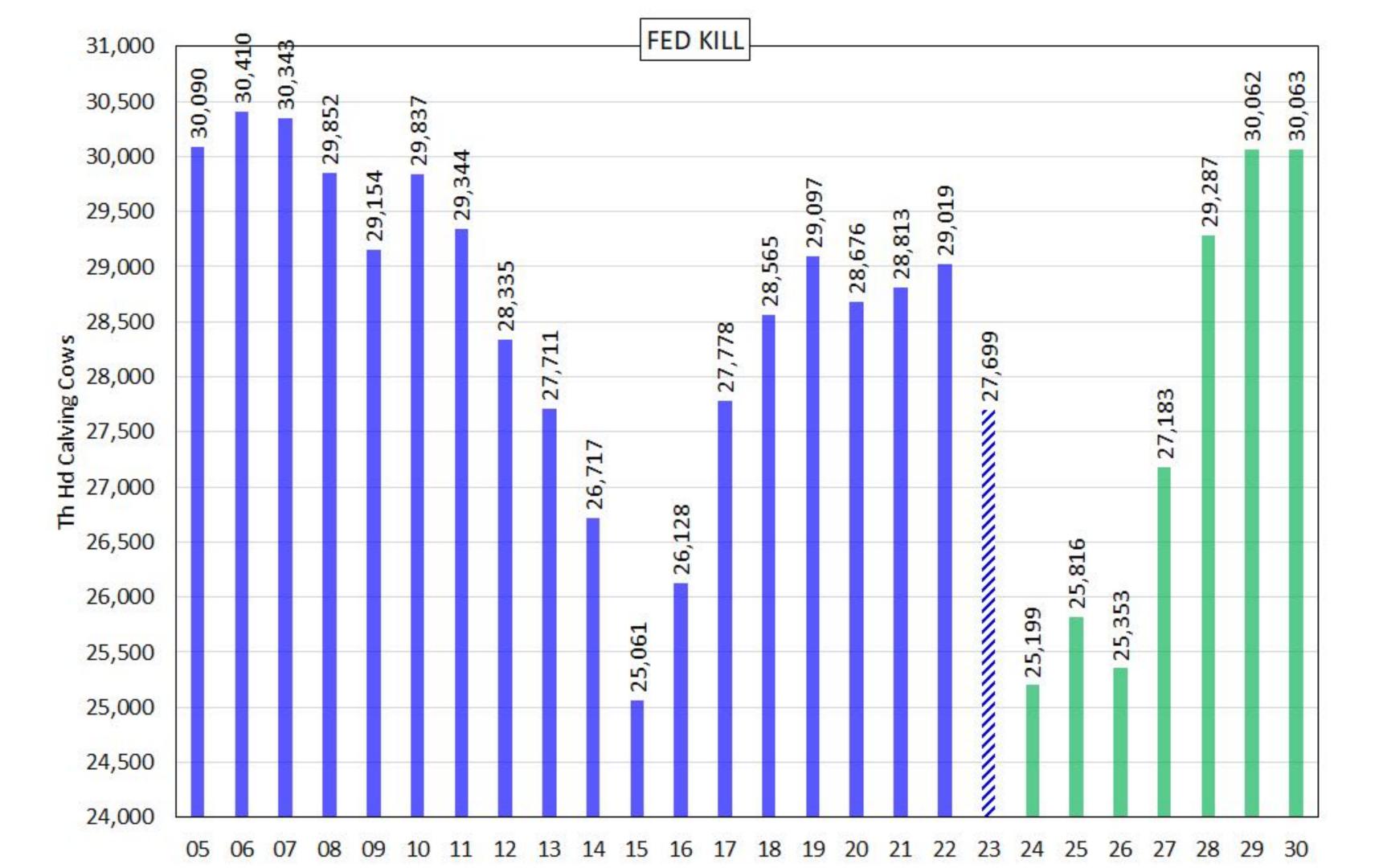
NOTEWORTHY:

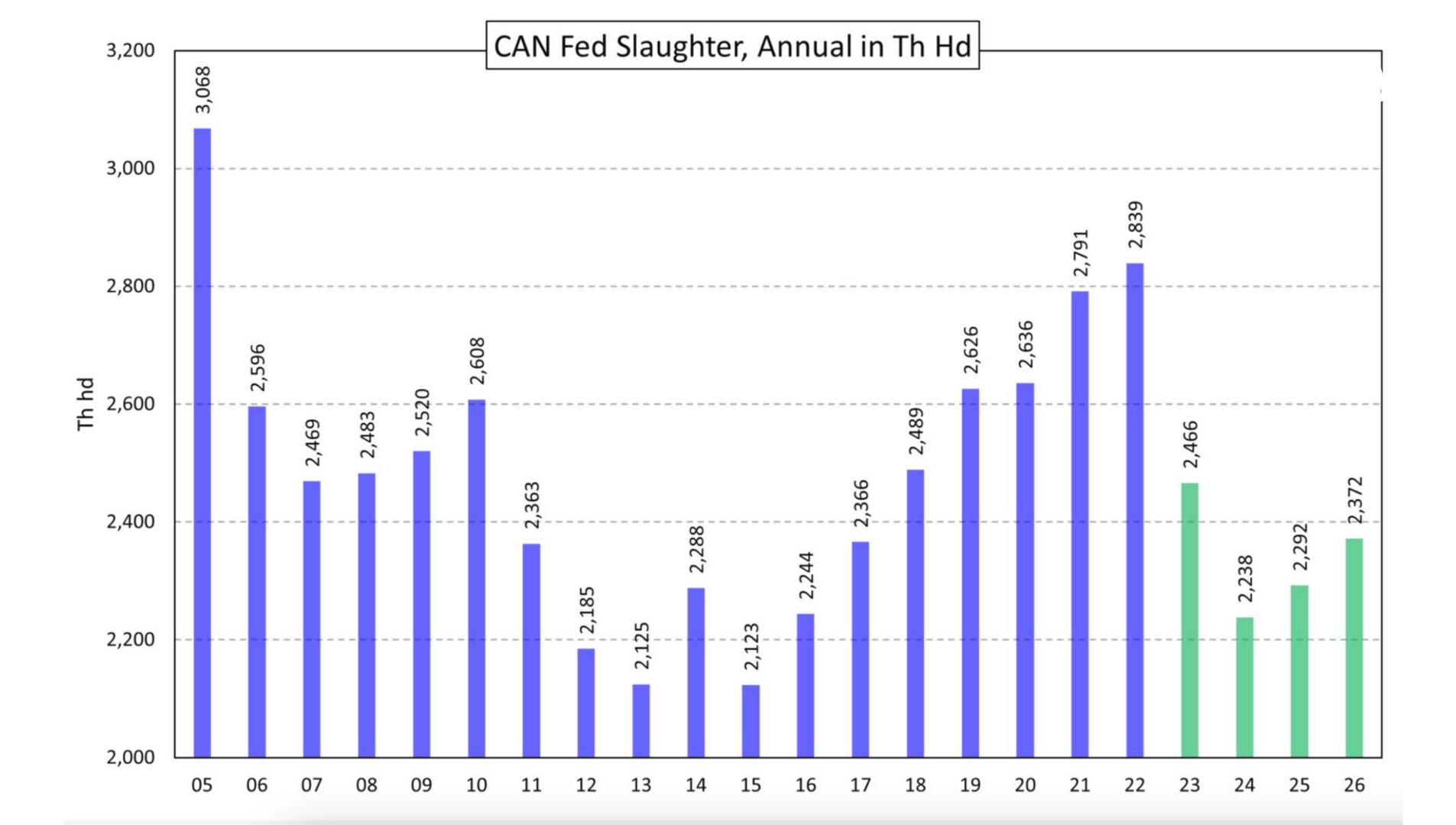
Figure about a 700K hd swing

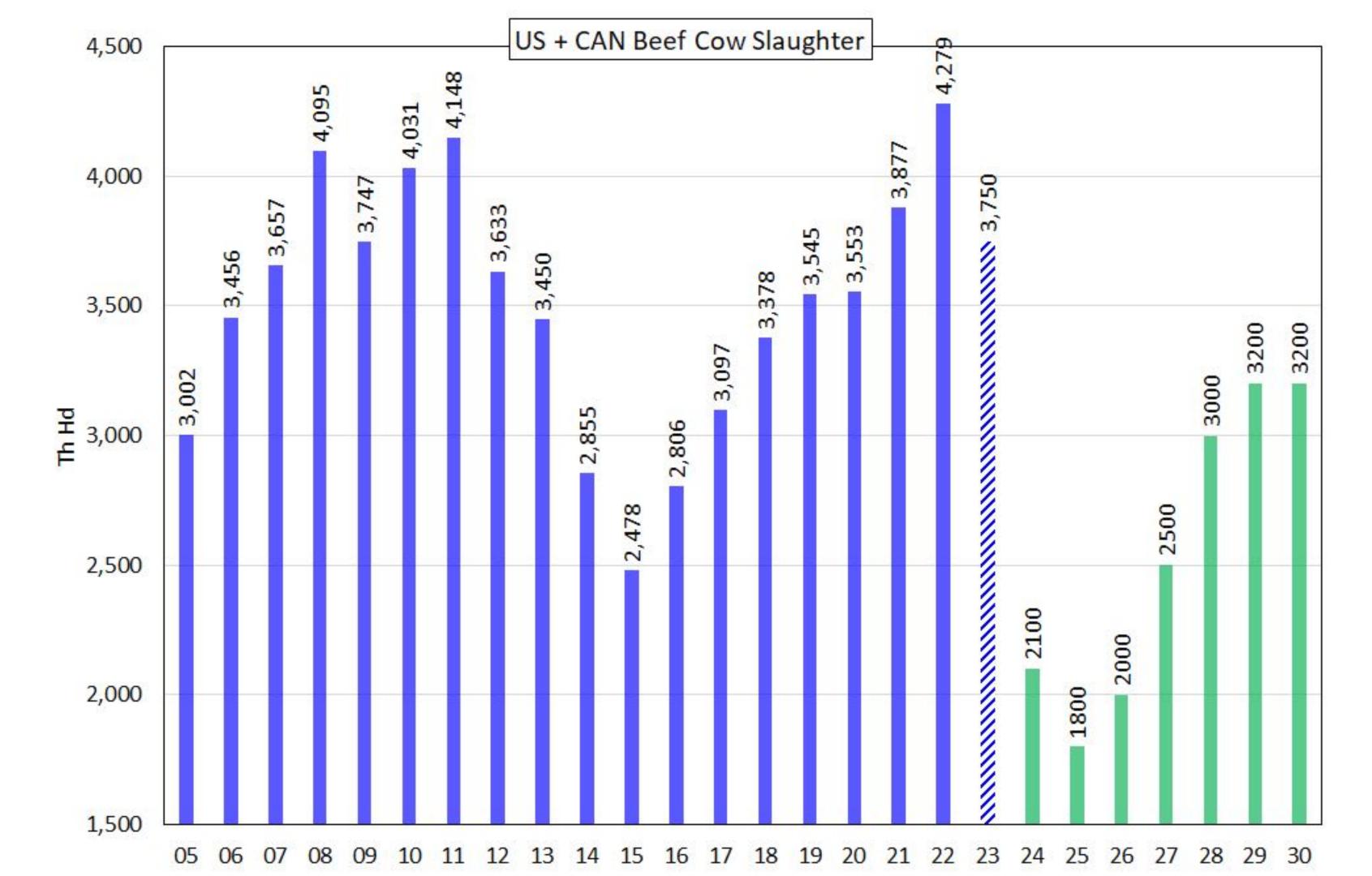


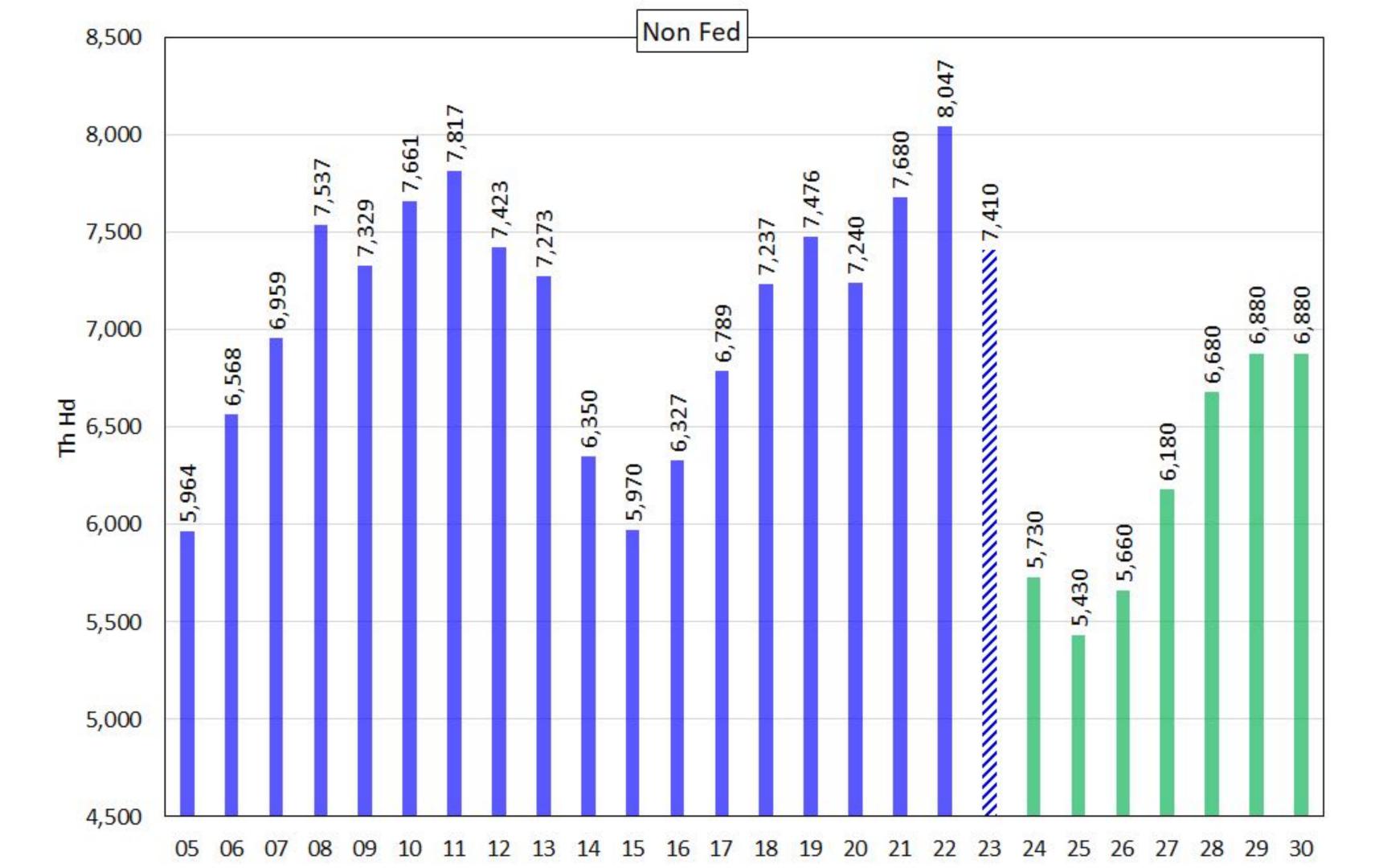






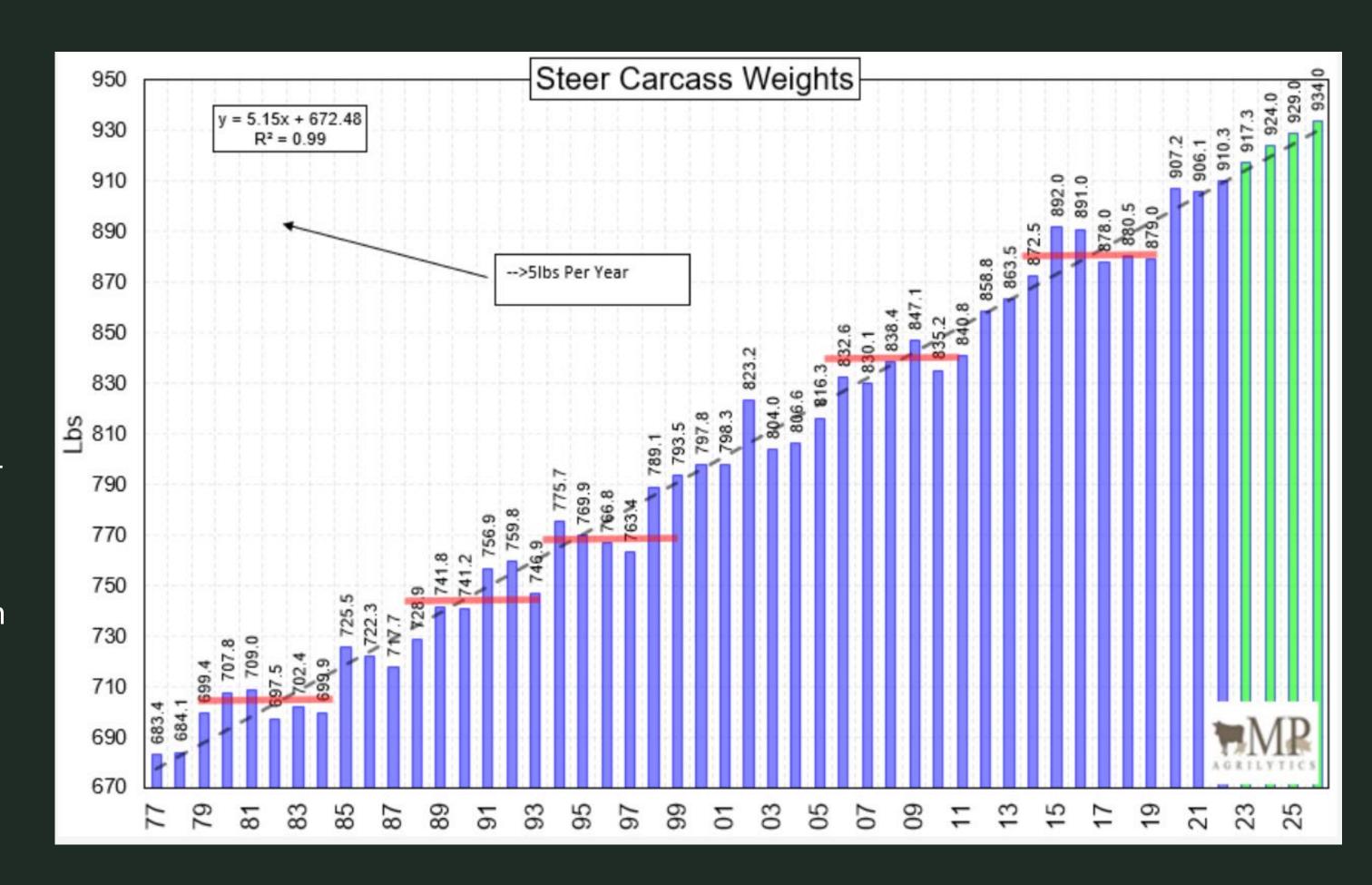


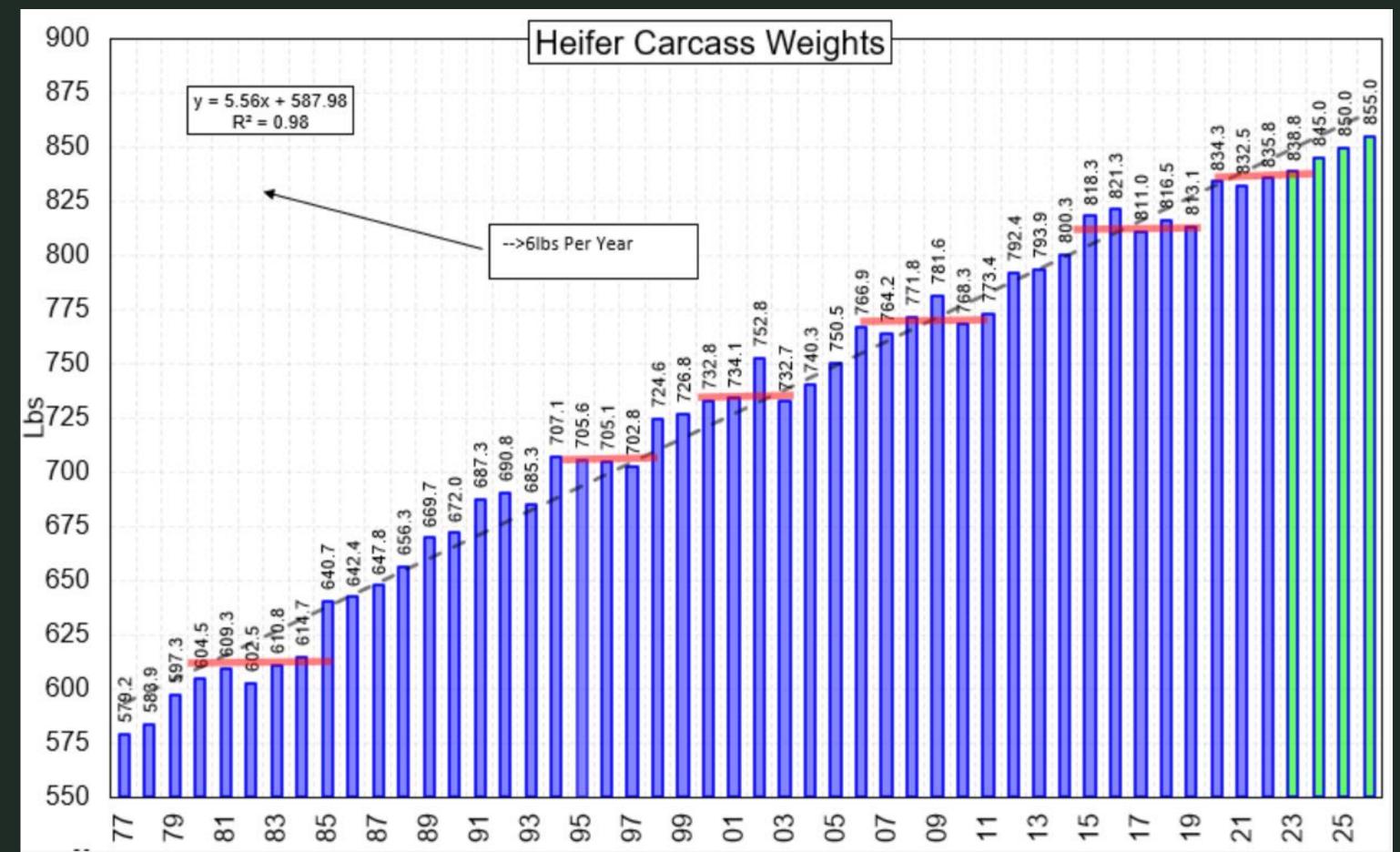


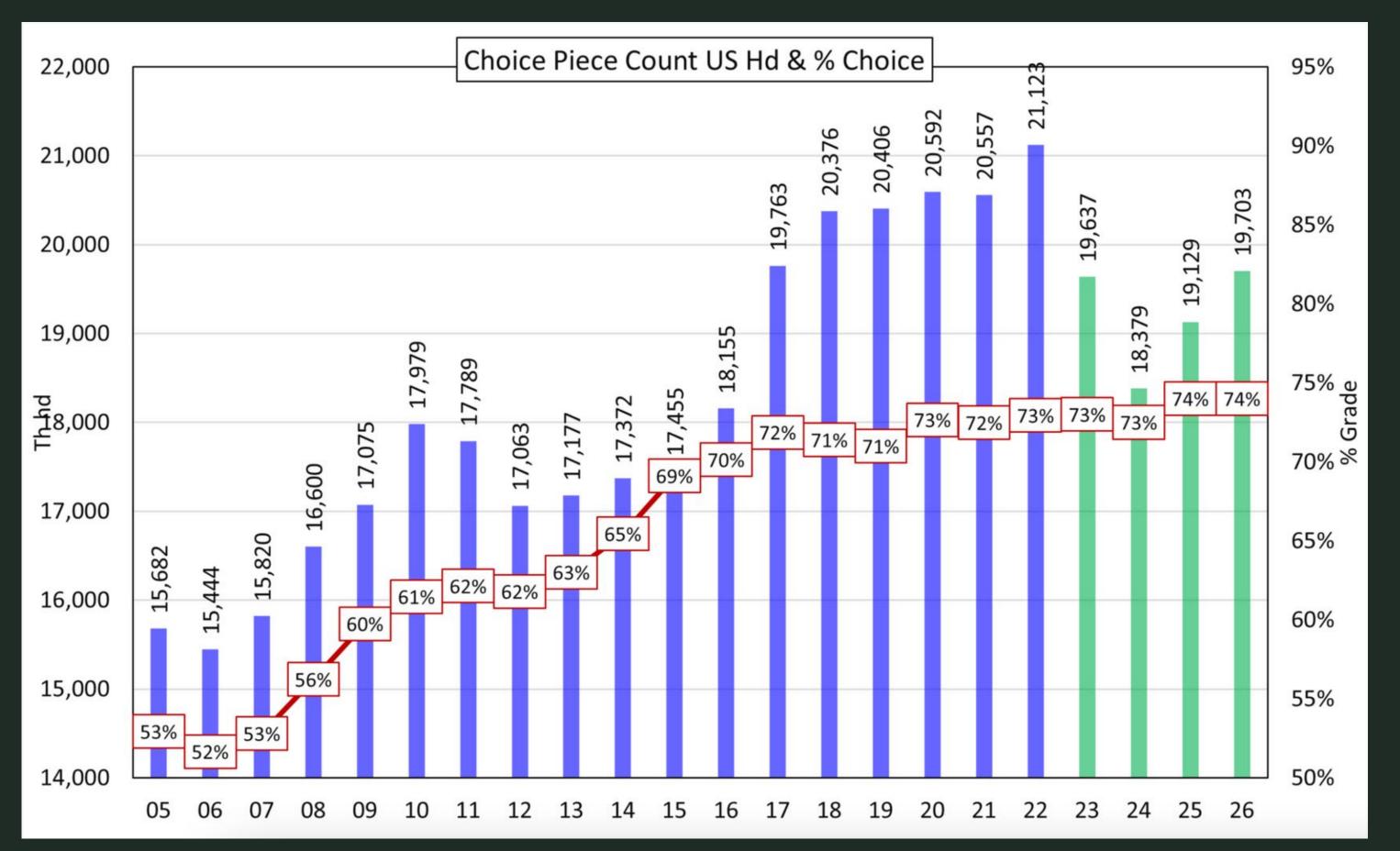


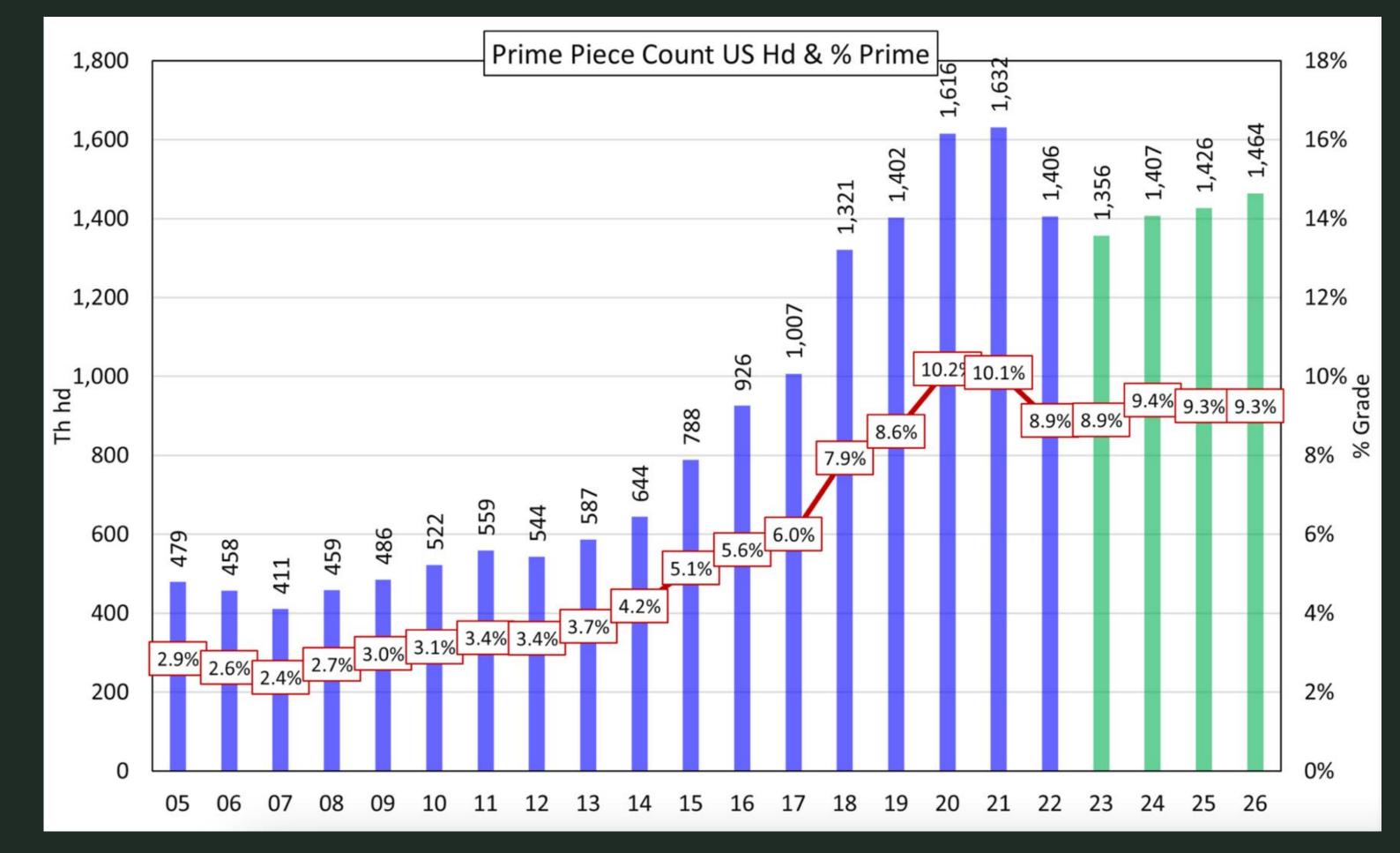
NOTEWORTHY:

Poor replacement margins, market carries, and cheapening corn (eventually) are expected to keep steer carcass weights increasing annually, gaining 17 lbs between 2023 and 2026, or just under 6 lbs per year

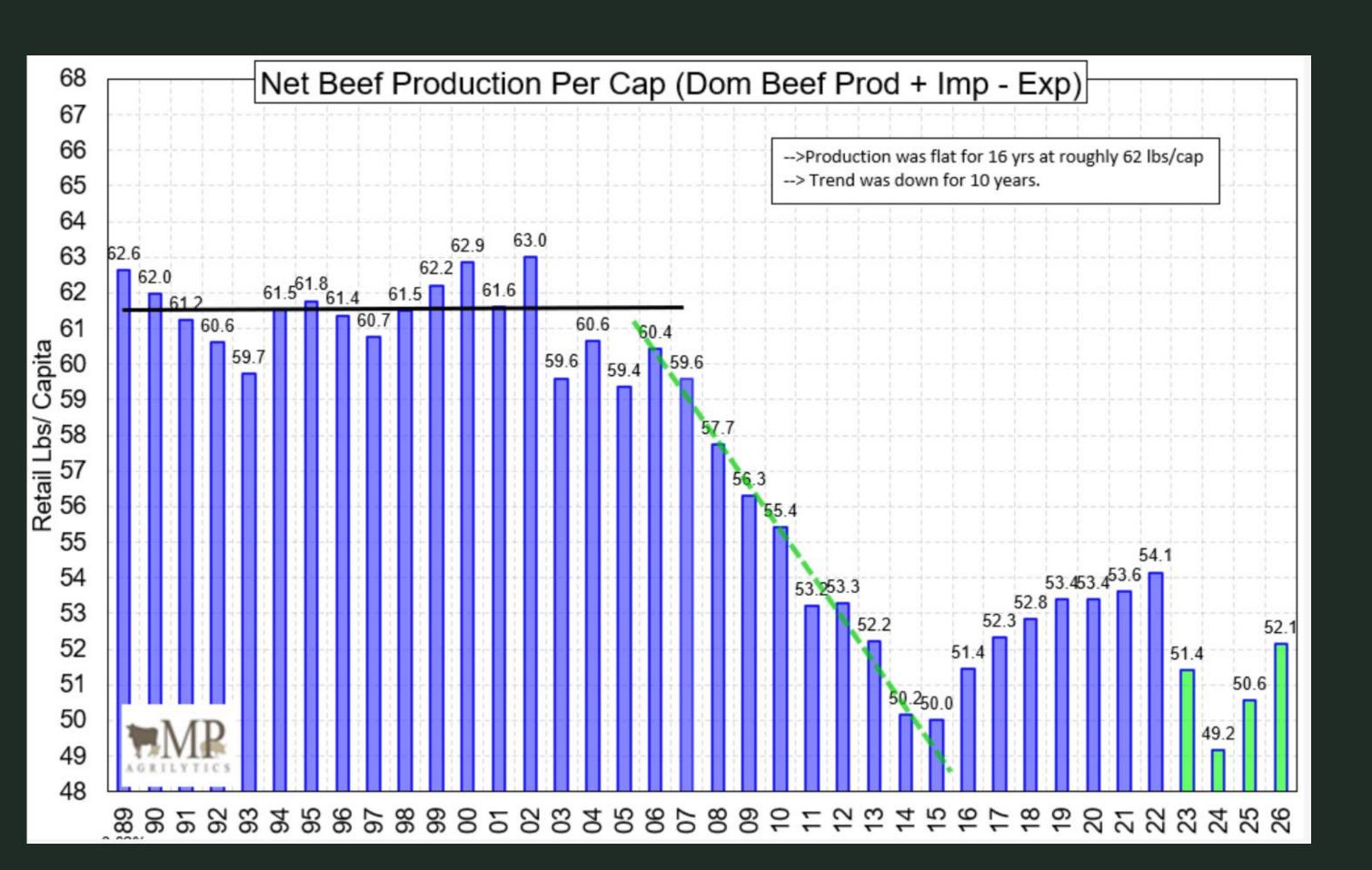








US NET BEEF SUPPLY





Supply Summary

How big?

If we stop liquidating - looking at a 3MIL HD drop

Moisture

Producers continue to need improved moisture conditions.

Producer Expansion

How quickly producer expansion happens will be a large factor.

Capacity

How. many head do we need with the capcity we will have?

Producers

Need to improve their economic position.





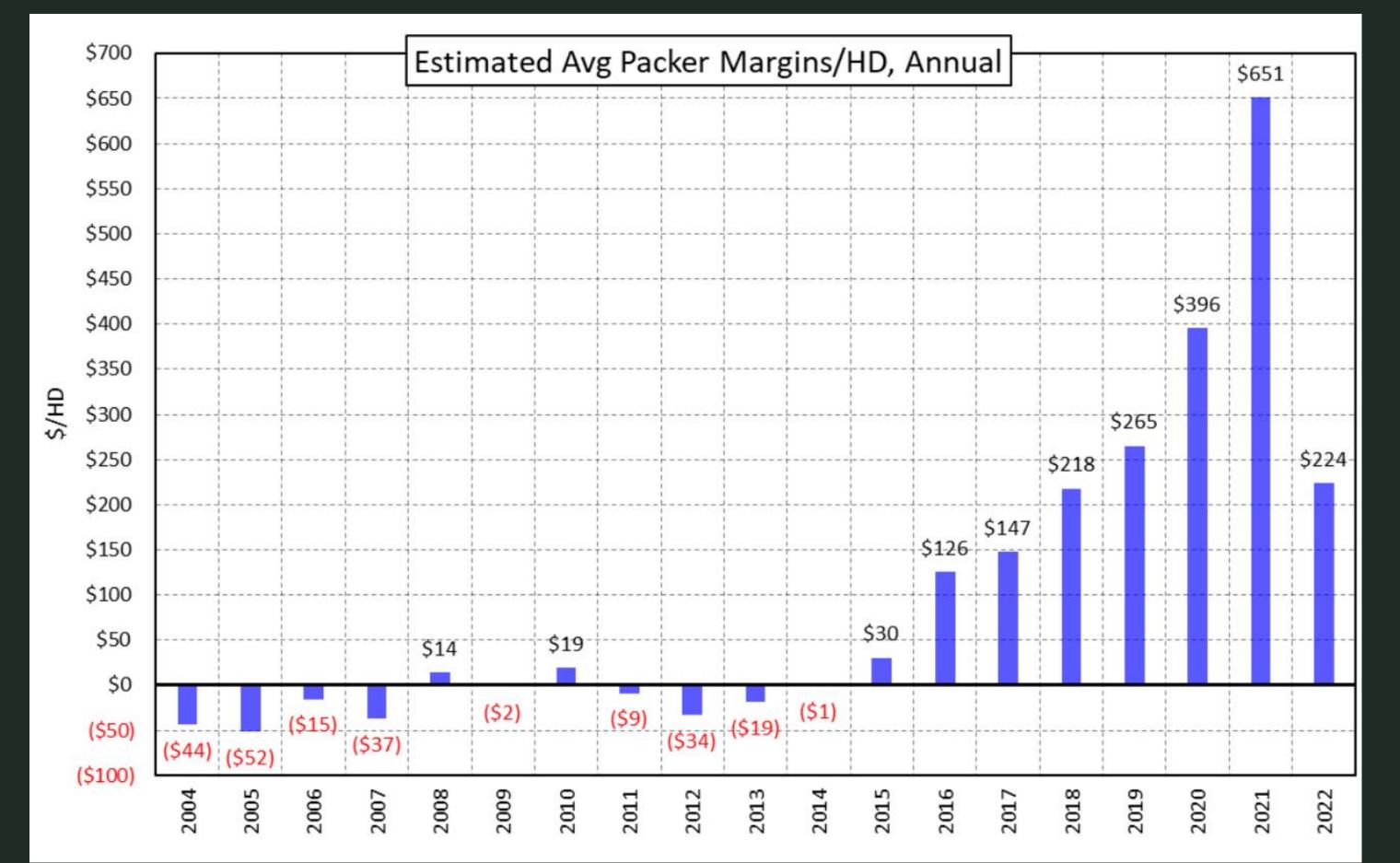
Capacity & Margins

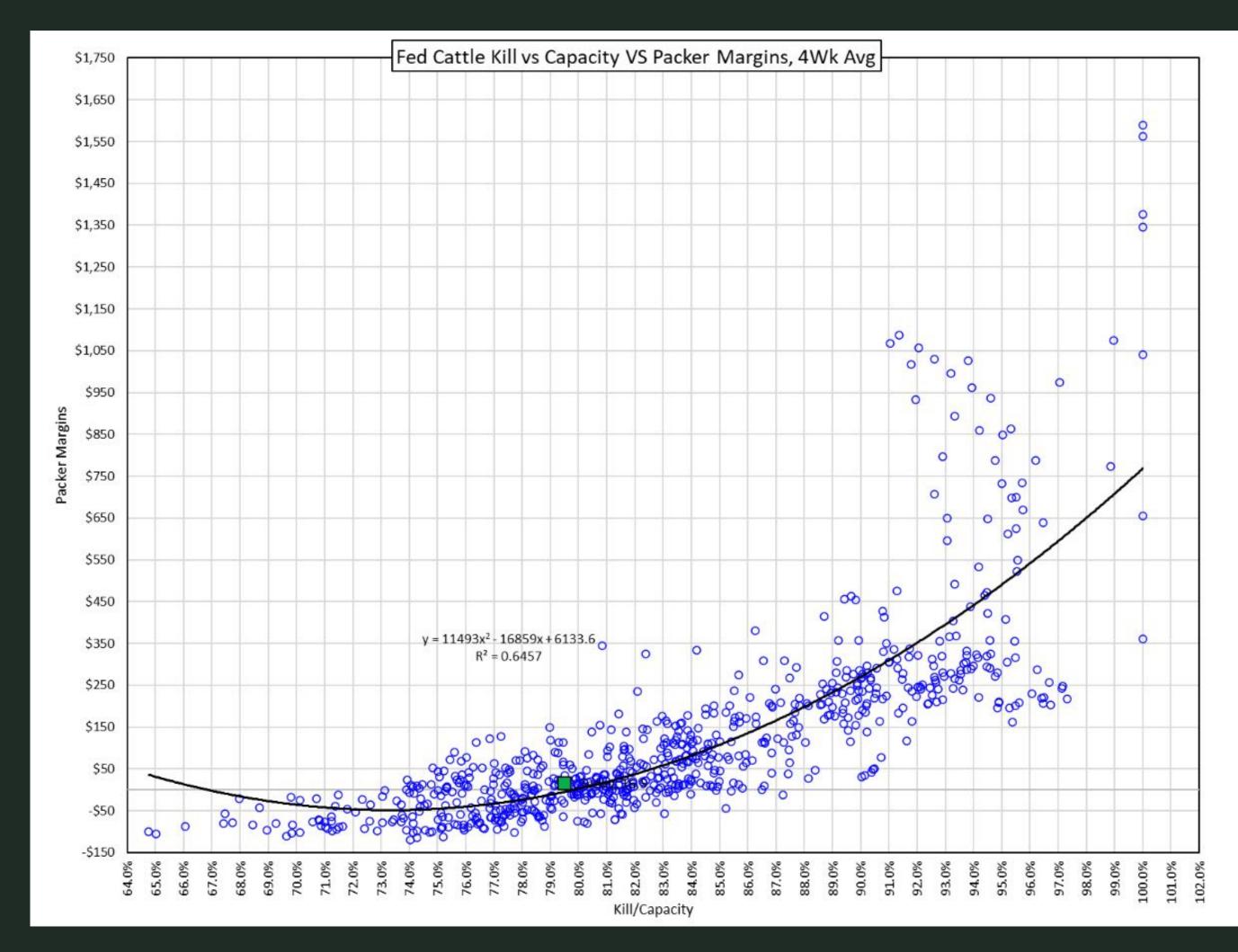
01. How Bad Will It Get?

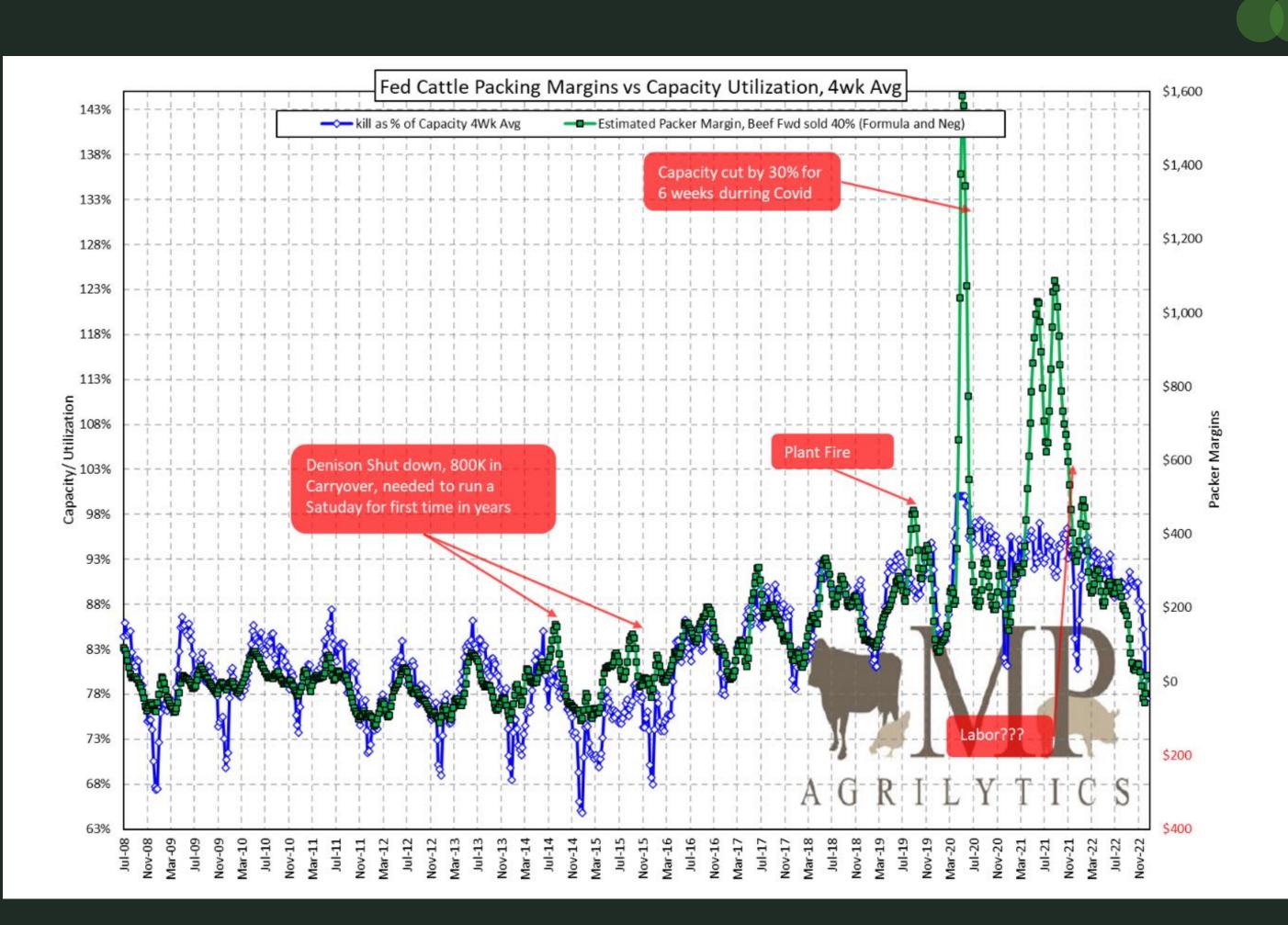
O2. How much capacity have we added?

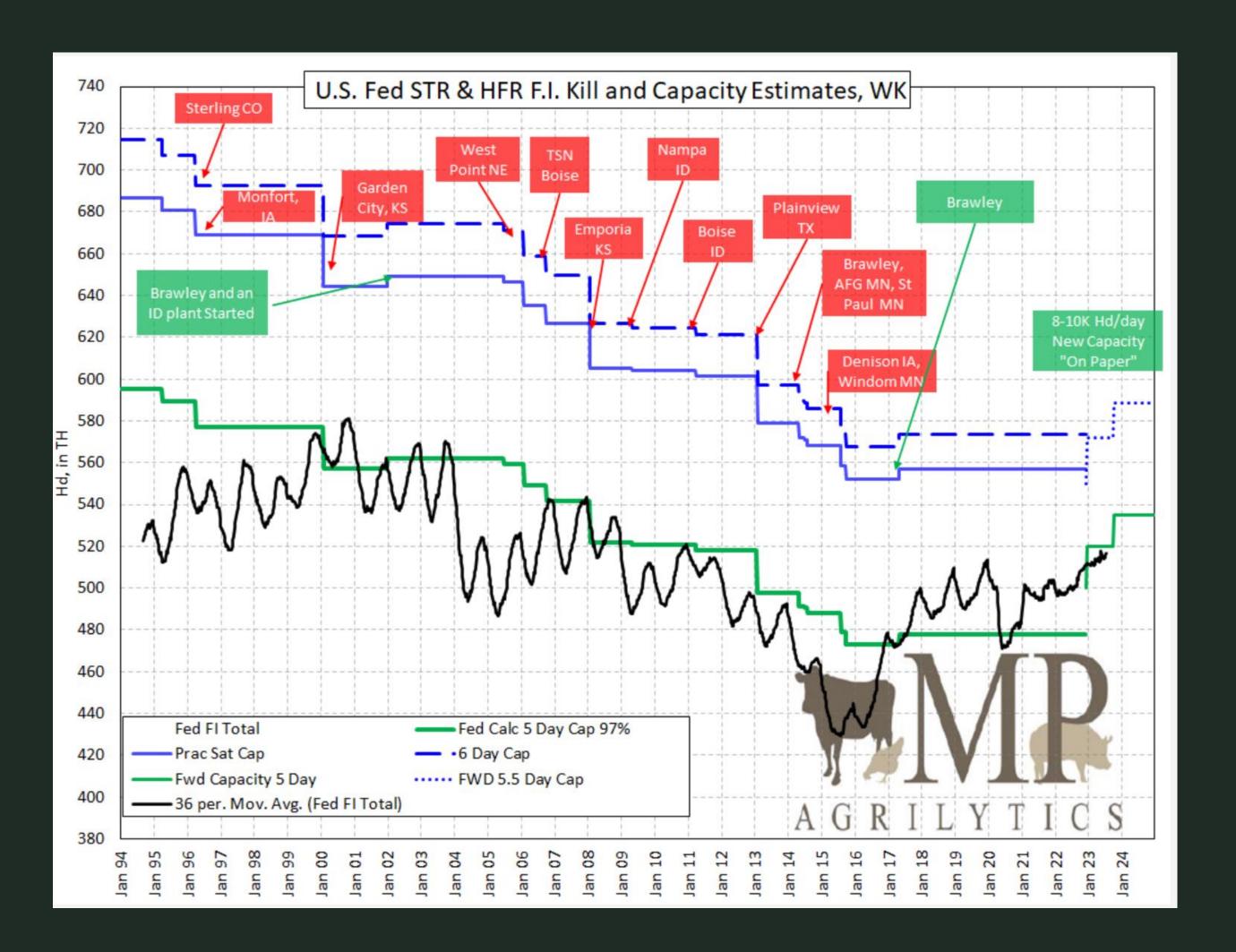
03. What will the Industry's response be?









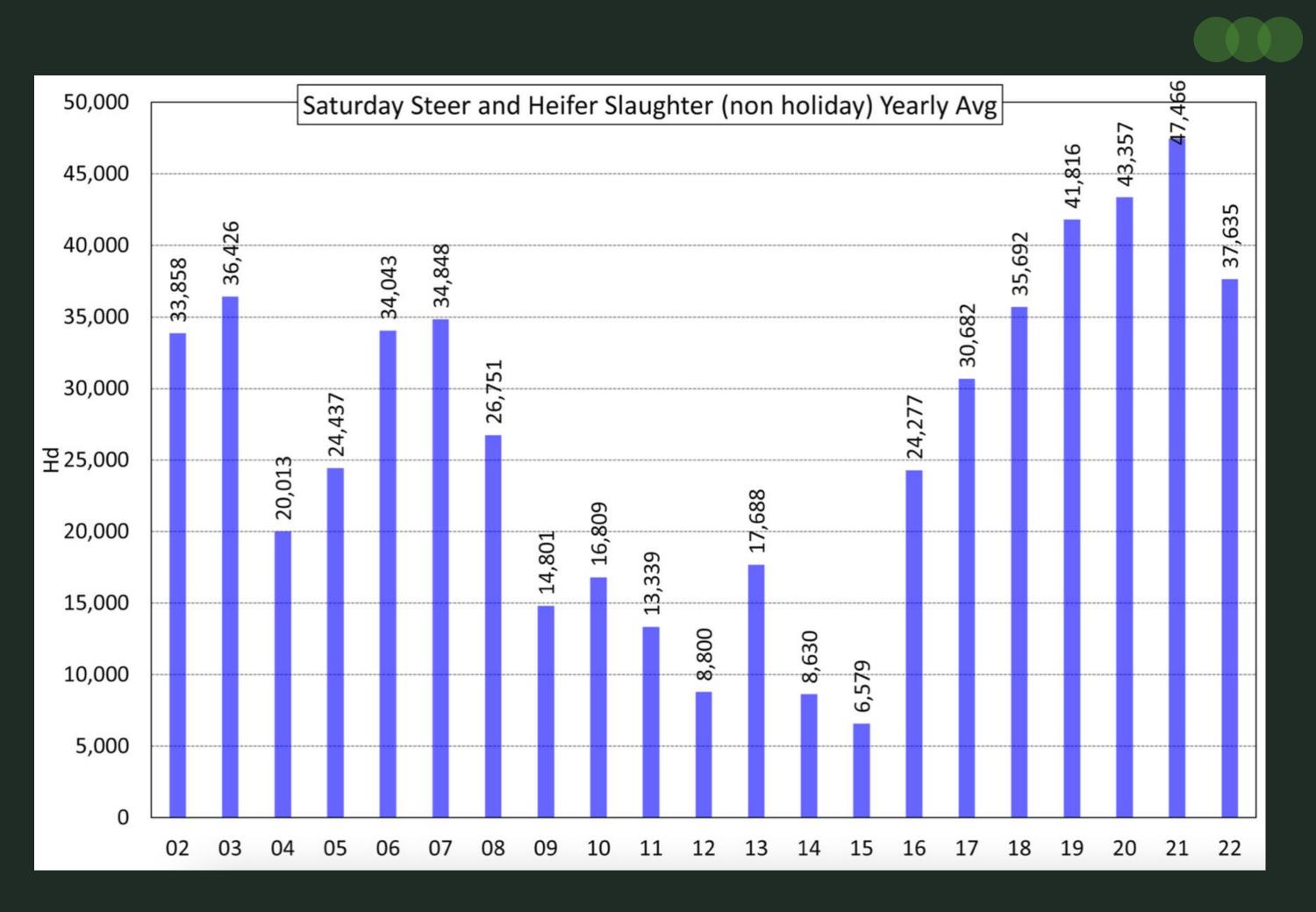




Current Capacity			
Change in Plants (Fed)	Daily Kill	5 Day	5.25 Day
Current Capacity	101.0	504.8	530.0

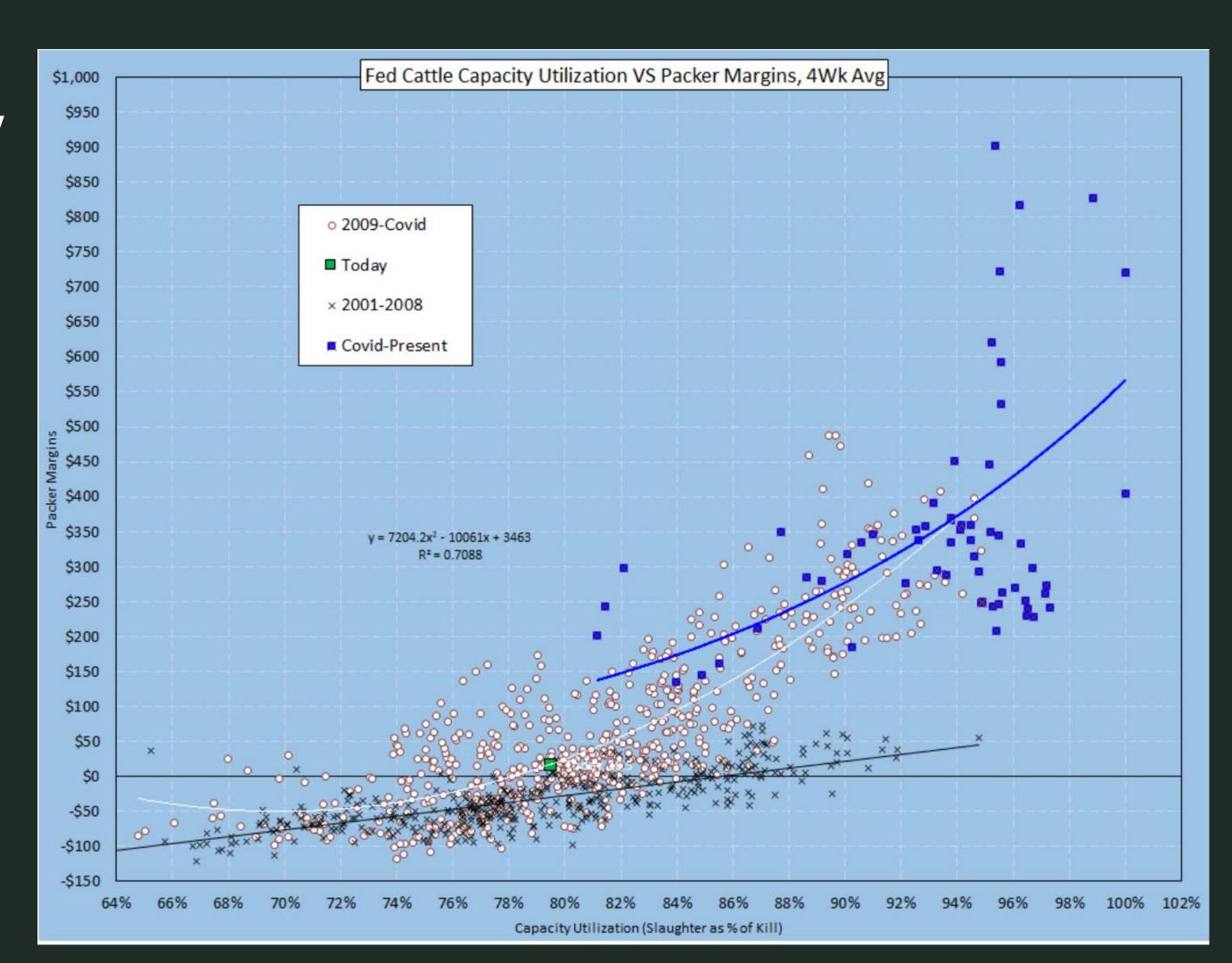
This Cattle Cycle (Fall of 2022-2024)	Daily Kill	5 Day	*5.1 Day	
Agri-Beef	0.5	2.5	2.55	Q1 2023
River Bend	0.3	1.3	1.3	
Aurora Pack	0.5	2.5	2.55	
Creekstone	0.2	1	1.05	*Just with more time?
Cav	1.4	7	7.14	2023 Once we killed all the cows?
NexGen	1.0	5	5.25	
Other Non Fed Plants?	2.5	12.5	12.75	2023 Once we killed all the cows?
Tama			0	Postponed
New Additions	6.4	31.8	32.6	
New Max (aka pre-2019)	107.3	536.5	547.2	

After Cycle	Daily Kill	5 Day	*5.1 Day	
North Platte	1.2	6	6.12	Late 2024?
Heritage Beef (Council Bluffs)			0.0	Not Likely
Producer Owned Beef (AMA)	1.5	7.5	7.7	2026?
SD			0.0	Not Likely
Total Additions	2.7	13.5	13.8	3.0
New Max	110.0	550.0	561.0	



NOTEWORTHY:

\$150/hd just in Saturday's being "taken out permanently" Nearly absorbs all of the loss if 'kept.'





			1	-\$50 Loss -\$75 Loss					\$100 Loss		-\$150 Loss				
1				-\$30 LUSS		-575 LOSS		-\$100 LOSS			-\$130 LOSS				
	5 Day	5.5 Day	5 Day	40	36	1/2 Sat	40	36	1/2 Sat	40	36	1/2 Sat	40	36	1/2 Sat
Base Wage	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00
Overhead Cost/ Hd	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150
M-F Hours	40	40	40	40	36	40	40	36	40	40	36	40	40	36	40
Sat. Hours	0	8	0	0	0	4	0	0	4	0	0	4	0	0	4
Days Ran	5.00	6.00	5.00	5.00	4.50	5.50	5.00	4.50	5.50	5.00	4.50	5.50	5.00	4.50	5.50
WK Kill	27,500	33,000	27,500	27,500	24,750	30,250	27,500	24,750	30,250	27,500	24,750	30,250	27,500	24,750	30,250
Base Pay, Total	\$1,152	\$1,152	\$1,152	\$1,152	\$1,037	\$1,152	\$1,152	\$1,037	\$1,152	\$1,152	\$1,037	\$1,152	\$1,152	\$1,037	\$1,152
Overtime Rate	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0
Overtime Total	\$0.0	\$288.0	\$0.0	\$0.0	\$0.0	\$144.0	\$0.0	\$0.0	\$144.0	\$0.0	\$0.0	\$144.0	\$0.0	\$0.0	\$144.0
Total Pay	\$1,152	\$1,440	\$1,152	\$1,152	\$1,037	\$1,296	\$1,152	\$1,037	\$1,296	\$1,152	\$1,037	\$1,296	\$1,152	\$1,037	\$1,296
Total Labor Cost, in Th's	\$3,456	\$4,320	\$3,456	\$3,456	\$3,110	\$3,888	\$3,456	\$3,110	\$3,888	\$3,456	\$3,110	\$3,888	\$3,456	\$3,110	\$3,888
Overhead Cost (5 day), In Th's	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125
Total Costs, in Th's	\$7,581	\$8,445	\$7,581	\$7,581	\$7,235	\$8,013	\$7,581	\$7,235	\$8,013	\$7,581	\$7,235	\$8,013	\$7,581	\$7,235	\$8,013
Labor Cost/Hd	\$126	\$131	\$126	\$126	\$126	\$129	\$126	\$126	\$129	\$126	\$126	\$129	\$126	\$126	\$129
New Overhead Cost/hd	\$150	\$125	\$150	\$150	\$167	\$136	\$150	\$167	\$136	\$150	\$167	\$136	\$150	\$167	\$136
Total Cost/hd	\$276	\$256	\$276	\$276	\$292	\$265	\$276	\$292	\$265	\$276	\$292	\$265	\$276	\$292	\$265
Packer Gross Margin	\$401	\$400	\$400	\$225	\$226	\$226	\$201	\$201	\$201	\$176	\$176	\$176	\$126	\$126	\$126
Gross Revenue, In Th's	\$11,019	\$13,200	\$11,000	\$6,188	\$5,594	\$6,837	\$5,528	\$4,975	\$6,080	\$4,840	\$4,356	\$5,324	\$3,465	\$3,119	\$3,812
Profit/hd	\$125	\$144	\$124	(\$51)	(\$66)	(\$39)	(\$75)	(\$91)	(\$64)	(\$100)	(\$116)	(\$89)	(\$150)	(\$166)	(\$139)
Profit (In th's)													(\$4,116)		
Annual \$Profit in MM's	\$178.8	\$247.3	\$177.8	(\$72.5)	(\$85.4)	(\$61.2)	(\$106.8)	(\$117.6)	(\$100.5)	(\$142.5)	(\$149.7)	(\$139.8)	(\$214.0)	(\$214.1)	(\$218.5)



Capacity & Margins Summary

Price Point

Bias is -\$50 is very much in the cards

Saturdays

Will the industry really get rid of Saturday's?

Shutdowns

Will we idle or shutdown a plant for 2 years?

DOJ Involvement

Will doj let someone shut down a plant without offering it for sale?

Herd Growth

Bias is we need to grow the herd back by 2 - 2.5M hd.